1   In accordance with the MGA s.3, the purposes of a municipality are to:
    (1) provide good government; and
    (2) provide services, facilities or other things that, in the opinion of Council, are necessary or desirable for all or a part of the municipality; and
    (3) develop and maintain safe and viable communities

2   Council is responsible for producing three non-delegable outcomes:
    (1) connection with the community
    (2) written governing policies
    (3) assured organizational performance

3   Leadership Role:
    (1) Vision: Council, including every new term of office, reviews and sets the future vision of the organization through Purpose Statements.
    (2) Priorities: Council sets the Strategic Priorities for the organization every three years.
    (3) Legislative: Council upholds the laws governing the collective and individual behavior of Council members.
        (a) Council members need to ensure they not only act in the right interests and with the right motivations; they need to be seen to be acting ethically.
    (4) Mentor: Act as mentors for new Council Members and assist in their orientation.
    (5) Linkage with Other Organizations: Council will identify organizations in the community with a mutual interest in the betterment of the community and establish mechanisms for maintaining open communication with these organizations.

4   Representational Role:
    (1) Community Input: Council will seek the input of the community on key issues and act in the best interests of the community.
    (2) Community & Organization Advocate: Council will represent the interests of the residents, tax payers, and the organization by:
        (a) Ensuring the city and organization's interests are represented to Provincial and Federal levels of government, where appropriate.
        (b) Bringing advocacy related resolutions forward to open Council for consideration. These may include: comments on discussion papers, proposed amendments to legislation, or other matters at the provincial and/or federal level.
        (c) Investing in relationships with key government representatives and with a multitude of stakeholders for effective advocacy.
        (d) Implementing an advocacy/governance strategy for effective management of issues that impact The City of Red Deer.

5   Conflict Resolution Role:
   (1) Resolve Difference, Seek Alternatives, Review Policy Options: Council members will resolve differences on matters within the jurisdiction of the municipality.
   (2) Council will listen to all sides of an issue, seek administrative advice and research as necessary; review policy and budgetary consequences; ensure a thorough process has been followed; and decide.

6   Policy Role:
   (1) Council makes decisions with long-term perspective in the interests of its citizens.
       (a) In order to ensure their decision-making effectiveness, it is important that Council members attend Council meetings and committee meetings to which they have been assigned, and Council workshops.
   (2) Council establishes the policies and bylaws necessary to translate Council decisions into action to guide the activities and actions of staff, Council and citizens.
   (3) Council ensures present Council policies reflect current Council's views.
   (4) Council ensures those issues delegated by law or policy to the City Manager are, in fact, delegated.

7   Role in Determining/Establishing Service Delivery:
   (1) Determine Services: Council decides which services will be offered.
   (2) Levels of Service: Council determines the level of services.
   (3) Report Publicly: Council ensures the decisions of Council are properly discharged.

8   Role in Monitoring Results:
   (1) Assess Annual Results: Council assesses the annual results of the activities and projects undertaken by the municipality.

9   Fiduciary Leadership Role:
   (1) Budget Process: Council ensures an appropriate and comprehensive budget process has been established.
       (a) Council signals what results are to be achieved, and the degree of tax subsidy by the residents/businesses of the community.
       (b) Council may provide open access to the public for preliminary budget discussions.
   (2) Financial Policies: Council ensures comprehensive financial policies are in place.
   (3) External Audit and Compliance: Council ensures the external auditor has access to all necessary financial information, and monitor the administration's compliance with any recommendations.

10 Financial Role
   (1)   Establish purchase and lease prices for City owned industrial and commercial land.

Document History:

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