THE CITY OF
Red Deer

BUDGET 2027

CAPITAL BUDGET

PROPOSED FOR 2027

OCTOBER 13, 2026

INTRODUCTION

Responsible capital planning supports the long-term management and sustainability of municipal infrastructure. It strengthens financial planning and informed decision-making, while ensuring investments are aligned with the infrastructure needed to provide safe, reliable and effective services to the community.

Through long-term capital planning, The City can align investments with infrastructure needs, coordinate projects across the organization, respond to growth and changing community needs, and plan proactively for the renewal and replacement of existing assets.

Enclosed is the proposed 2027 Capital Budget, which outlines planned investments in Tax-Supported infrastructure, Fleet assets, and the Land Bank. These investments support the preservation, improvement, and development of the assets and infrastructure that enable municipal services across Red Deer.

To support long-term planning and oversight, Administration has provided a 10-Year Capital Plan, which identifies anticipated infrastructure investments beyond the 2027 budget year. Capital needs and priorities are reviewed annually as projects are completed, new information becomes available, priorities change, and emerging infrastructure needs are identified.

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MESSAGE FROM CITY MANAGER

The Capital Budget is how we plan for major projects and infrastructure investments that are foundational to how we experience life in our city. Red Deer became a City in 1913 when we had a population of approximately 3,000 people. We are now Alberta's third largest city with infrastructure and assets that have a net book value of $2.3 billion and an estimated replacement cost of $13 billion. We must look after this infrastructure and continue to plan for future residents.

Administration monitors the condition of our existing infrastructure and assets and evaluates our needs for growth. This includes roads, facilities, parks, trails, transit, technology and public space amenities. We use this information to identify infrastructure needs, assess priorities and recommend investments in the Capital Budget.

Like municipalities across Canada, Red Deer continues to face growing construction costs, aging infrastructure network, growth pressures, evolving community needs and constrained funding sources. This is increasing the gap between infrastructure needs and available funding. Administration is proposing a Capital Budget that makes careful choices about where we invest taxpayer dollars.

This Capital Budget reflects a continued focus on preserving existing infrastructure, managing risk and making investments that support both today's needs and keeping services reliable and affordable over the long term. These capital investments create jobs that contribute to economic development.

I encourage residents to review the proposed 2027 Capital Budget, ask questions and follow Council's thoughtful deliberations to determine the investments needed to maintain and strengthen the infrastructure that supports our community today and tomorrow.

Tara Lodewyk,
City Manager, City of Red Deer

MESSAGE FROM THE CFO

The 2027 Capital Budget reflects The City's focus on responsible investment in the infrastructure and assets that support services across our community. As our infrastructure ages and the cost of maintaining, renewing and replacing assets continues to increase, careful capital planning is essential to The City's long-term financial sustainability.

The City continues to rely on a combination of grants, reserves, debt, investment income, and other contributions to fund capital projects. Grant funding remains an important source of capital funding, representing approximately 54% of the 2027 Tax-Supported Capital Budget. At the same time, grant funding has not kept pace with increasing infrastructure costs, placing additional pressure on City funding sources.

The Capital Projects Reserve (CPR) remains an important area of focus. The CPR supports tax-funded capital projects and tax-supported debt repayments, providing flexibility to address infrastructure needs while managing the amount The City needs to borrow. Current forecasts show that capital needs exceed available funding over the 10-Year Capital Plan, reinforcing the need to make strategic choices about the timing and prioritization of projects.

The 2027 Capital Budget places a strong emphasis on infrastructure preservation and lifecycle management. Projects are considered based on asset condition, risk, service needs, growth, available funding and other factors. As The City's asset management practices continue to mature, this information will increasingly support capital planning and help ensure investments are directed to areas of greatest need.

Maintaining sustainable infrastructure requires balancing today's priorities with the long-term needs of the community. Through disciplined prioritization, strategic use of available funding, and continued focus on asset management, The City is working to maintain essential infrastructure while preserving financial flexibility for the future.

Sam Mugford,
Director of Financial Services / CFO, City of Red Deer

CAPITAL BUDGET OVERVIEW

WHAT IS A CAPITAL BUDGET?

A **Capital Budget** is a critical component of a municipal council's plan to provide services to its citizens, facilitated through public assets. The Capital Budget also shows the estimated costs, timing, and funding sources for each project.

A **Capital Plan** is also considered by Council that illustrates a multi-year plan for major investments in long-lasting assets and infrastructure. It identifies the projects to be built, purchased, renewed, rehabilitated or replaced, such as roads, bridges, public facilities, parks, transit vehicles, and major equipment.

This Capital Budget and Plan speak to three areas of civic assets. These are illustrated separately, as their funding sources and sustainability considerations are unique to each business area.

1. Tax-supported assets, such as parks and trails, roads and bridges, recreation and culture facilities, fire and emergency services facilities, and technology assets.
2. Fleet assets, which include all vehicles (including Transit buses), and mobile equipment. 80% of Fleet assets are tax-supported, underlining the interdependence of the tax and fleet fund.
3. Land Bank, which has a relatively small capital footprint. It is a separate funding source and does not have the same interdependent nature. The City of Red Deer acts as a land developer within City boundaries, and this business is not subsidized by taxes.

Utility Capital Budgets, such as for water and wastewater mains and electric substations and metering systems, were separately presented to Council on September 29, 2026, and are not considered in this document.

Figure 1: An Infographic illustrating tax, fleet and land assets.

HOW IS THE CAPITAL BUDGET FUNDED?

The Capital Budget is funded in the following ways, and as often as possible, in the sequence below:

1. Grants.

   Municipalities are heavily reliant on capital grant funding to assist with financing infrastructure projects. The City receives grants from both the provincial and federal levels of government. Grants make up approximately 54% of the 2027 Tax-Supported Capital Budget. Grants for the City's Fleet assets, mainly for Transit assets, are provided through specialized grant opportunities. Grant dollars have not kept pace with the increased costs to build or acquire assets for a number of years.

   The first major capital grant is the Local Government Fiscal Framework, or LGFF. This grant replaced the Municipal Sustainability Initiative (MSI) in 2024. LGFF provides Alberta municipalities funding for local infrastructure, such as roads, transit, and buildings. Since 2024, this funding has been more predictable because the province uses a specific formula to calculate municipal allocations. The City expects to receive $16.8 million in LGFF funding in 2027.

   LGFF money is allocated each year. The City must follow the program rules when it uses the money. These rules include what projects can be funded, how spending is reported, and when the money must be used. If approved LGFF money is not spent right away, it may be carried forward if the program rules allow it.

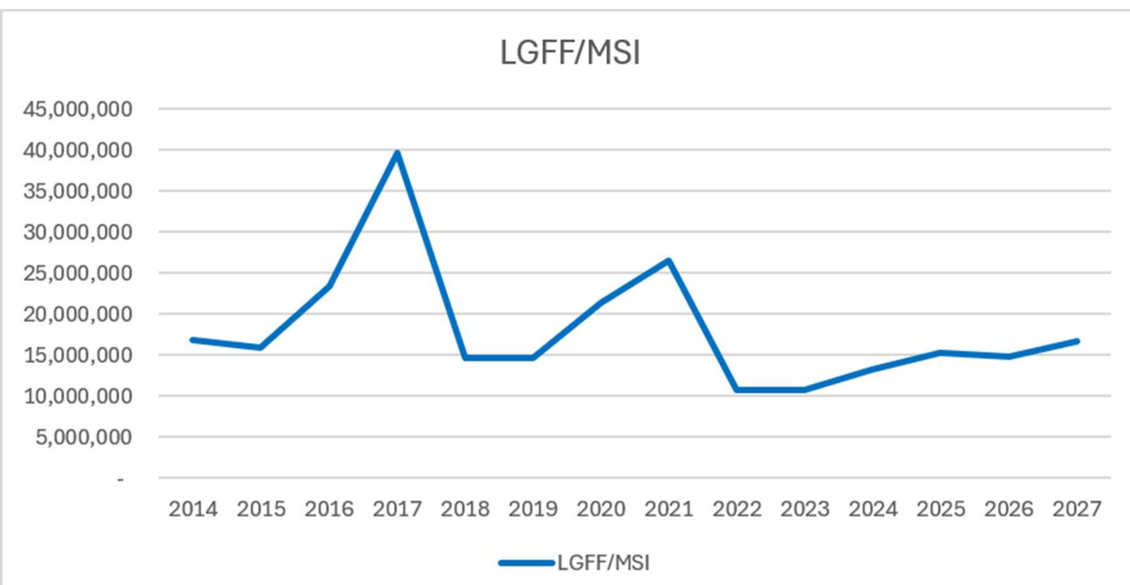


Figure 2: Total LGFF/MSI funding received from 2014 to 2027.

The next major grant is the Canada Community-Building Fund, or CCBF. This grant used to be called the Gas Tax Fund. The name changed in 2021. The City receives about $6 million each year from this grant. CCBF helps pay for eligible public infrastructure projects. These can include roads, transit, recreation, and other approved projects. The funding is stable and can be planned for, but the City must still comply with the program rules.

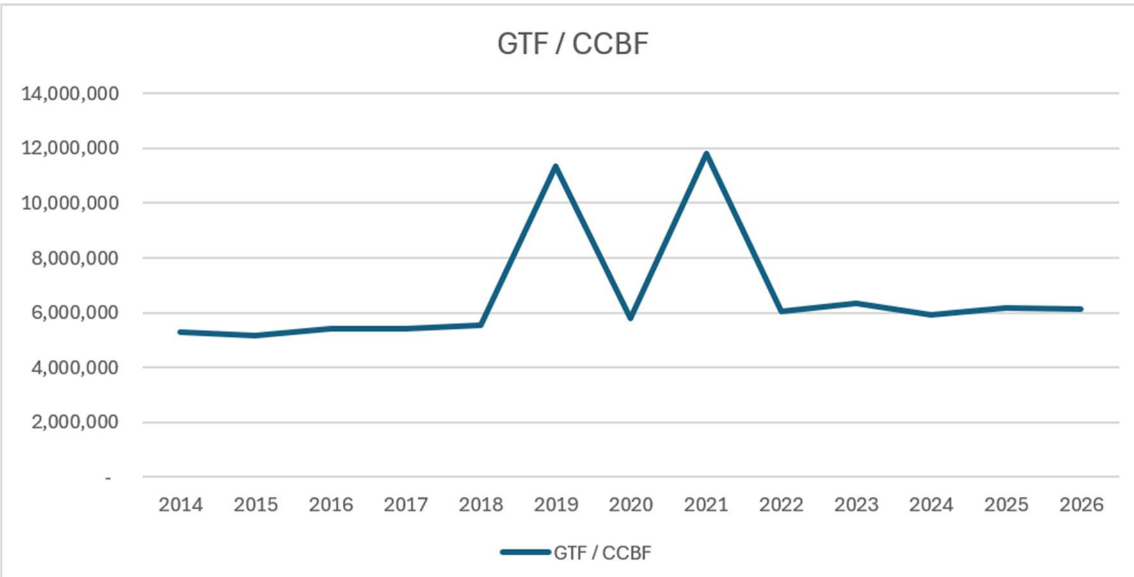


Figure 3: Total GTF/CCBF Grant funding received from 2014 to 2026.

Grant programs can change over time. The City uses grants whenever possible. Sometimes a new grant becomes available after the budget is approved. When this happens, The City may change how a capital project is funded. These changes are shared with Council during the Capital Budget process if these new grants are known. Final project funding is also shared in the annual Capital Information Report.

2. Reserves.

The Capital Projects Reserve, or CPR, is a tax-supported reserve. It helps pay for new capital projects that are not fully paid for by grants, debt, or other funding sources and is also used to repay tax-supported debentures. These projects can include roads, buildings, parks, and other City assets. The reserve helps the City plan and manage how much it needs to borrow.

The CPR is funded through the tax-supported budget in two ways:

a. The CPR receives an ongoing base contribution every year for debenture repayment of \$8.4 million. The City also has an ongoing contribution for amenities and growth that increases each year, typically based on 1% of tax revenue annually. For 2027, the anticipated base amenities and growth contribution is \$15 million, and the additional contribution is \$1.9 million.

b. The CPR may also receive a transfer from the Operating Reserve – Tax-Supported (ORTS) when ORTS is compliant with policy targets. It has been many years since ORTS has been able to provide this support to the Capital Projects Reserve.

The CPR is under pressure. The City's capital needs are growing, while grants and other outside funding have not been kept up. The contributions to cover debt repayments have also fallen behind. Rebuilding the reserve is important because it gives the City more flexibility to fund projects and can help lower future debt costs.

The Fleet Section uses rate modelling incorporating depreciation and an inflation markup and is transferred to the Fleet Equipment Replacement Reserve for equipment replacement.

3. Debt.

The City may borrow funds to pay for assets. Debt is generally used for long-term assets because borrowing terms can't exceed the expected life of the asset. Debt, when used strategically, provides for intergenerational equity for assets. This term simply means, those who benefit from an asset pay for it.

4. Investment Income.

The City maximizes interest income, from both short- and long-term investments, and applies the earnings to specific reserves in compliance with policy, which, in turn, provides funding to capital projects. Investment income applied to capital projects is a small component of capital funding in the overall City budget.

5. Customer and Developer Contributions.

When developers complete capital work in subdivisions, the infrastructure assets are contributed to The City. These assets are recognized in the financial statements as 'capital revenues' at a value equivalent to construction cost. These contributions vary, based on development activity, so in years of higher growth, more contributions are recognized. Further, The City does some contracted construction work on assets. These are not a significant source of funding, and this contribution category does not affect taxation in any way.

This chart provides the split in thousands of dollars of how the Tax, Fleet and Land Capital Budget is funded. The main source is reserves (CPR and Fleet Reserves), closely followed by grant funding.

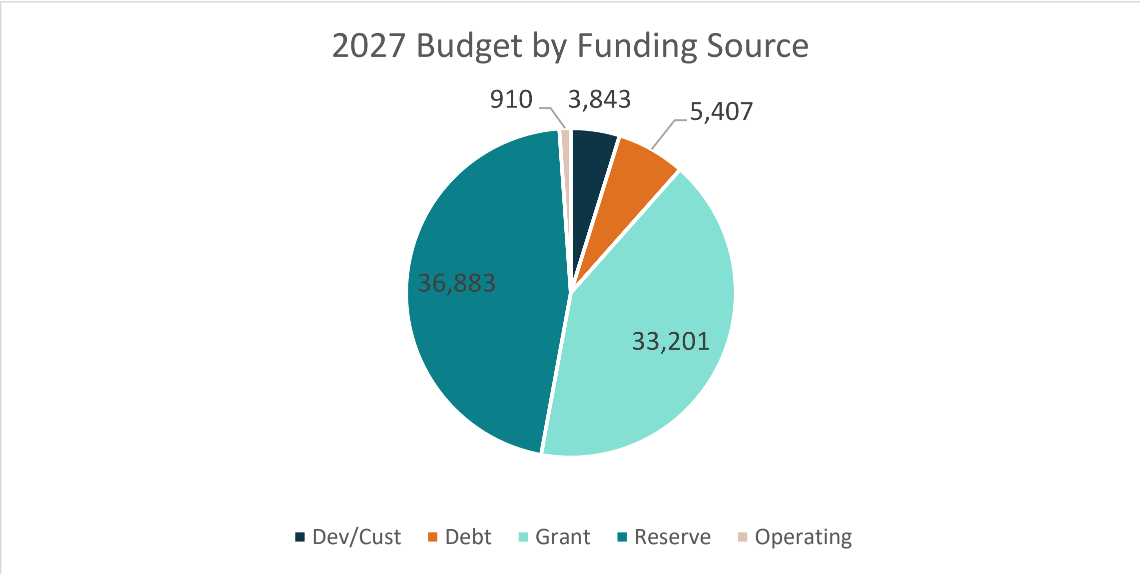


Figure 4: Funding types for Tax, Fleet and Land capital projects.

The next chart shows, in thousands of dollars, the expenditures for the 2027 Capital Budget by Capital Category. Please see the next section for definitions of the capital categories.

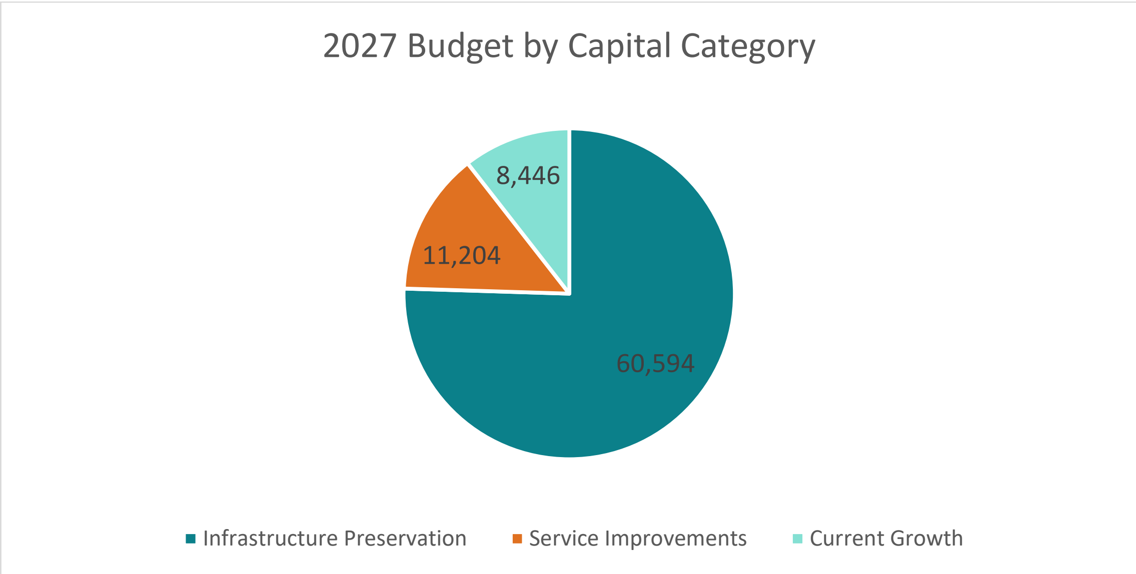


Figure 5: Capital Expenditure Type split for Tax, Fleet and Land capital projects.

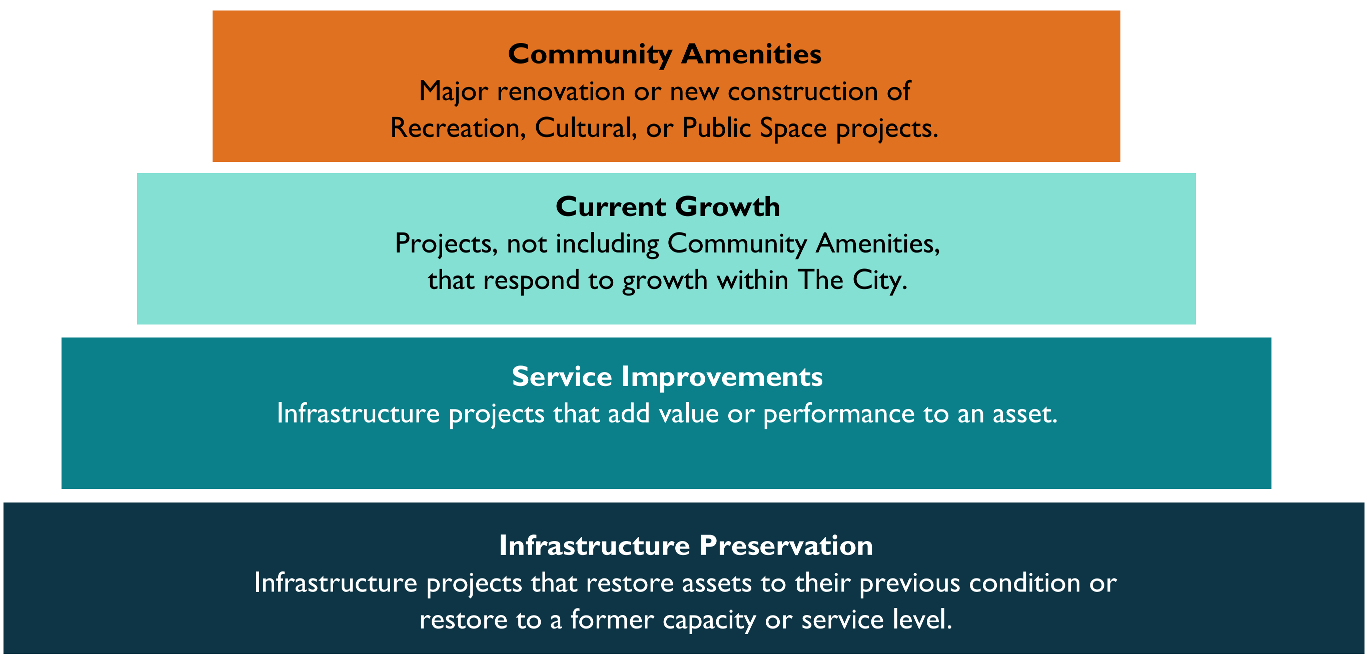
CAPITAL PLANNING & PRIORITIZATION

HOW ARE CAPITAL PROJECTS PRIORITIZED IN THE CAPITAL BUDGET?

Each budget cycle, City departments analyze their capital plans and submit projects for consideration in the Capital Budget and 10-Year Plan. Departments plan many years ahead so that investments are coordinated between infrastructure types, community consultation is incorporated, and recommendations from studies and plans are included where appropriate.

Annually, the Executive Leadership Team meets to review the draft Capital Budget and Plan. From these meetings, final plans are compiled, and the resulting Budget and Plan are presented to Council, as recommended by the City Manager.

Administration presents the Capital Budget in 4 categories to illustrate the priority of each project more clearly under consideration. A definition of each category and some examples of projects are provided to assist with illustration of each category.



- The base layer and the foundation to all other capital investments are in the Infrastructure Preservation category. These projects bring current infrastructure back to good condition or restore asset service levels to a former capacity. For the 2027 Budget, these investments represent 76% of planned expenditures. This high percentage indicates that preserving infrastructure is critically important to the continued safe and effective services provided by these assets. Projects in this category include:

- BRC_0041 Recreation Facilities Preservation; $1.9 million
- BRC_0074 Paved Network Roadway Management; $7.2 million, and
- BRC_0001 Storm Water Infrastructure; $7.5 million

- The next layer up is <u>Service Improvements</u>. These types of projects improve the function or performance of the assets or add additional value. For the 2027 Budget, this category of investments totals 14% of planned expenditures. Example projects in this category include:
  - BRC_0015 Growth and Development Software; $1.1 million
  - BRC_0036 Corporate Systems; $2.7 million, and
  - BRC_0009 911 Emergency Communications Equipment; $218 thousand

- <u>Current Growth</u> projects are generally projects for new infrastructure as areas develop within the community. These investments total 10% of planned expenditures in the 2027 Budget, and some examples are:
  - BRC_0014 Capstone Development – Cronquist Square; $736 thousand
  - BRC_0040 Lift Station SE5; $462 thousand, and
  - BRC_0030 City Website Replacement; $910 thousand

- <u>Community Amenities</u> is the final category. This category is for major new public space projects or significant renovations. This category has no requested capital projects for 2027.

HOW IS ASSET MANAGEMENT RELATED TO THE CAPITAL BUDGET & PLAN?

A municipality's Asset Management Plan (AMP) is foundational to its Capital Budget and Capital Plan. The integrated capital planning from an AMP directly informs the investments to be made in infrastructure over the long-term planning horizon, while being cognizant of service delivery, risk management and financial sustainability.

Administration presented The City of Red Deer's Infrastructure Sustainability & Stewardship report to Council on July 14, 2026.[1] As The City's Asset Management practices continue to mature, they will inform the Capital Budget and Plan more closely.

Two examples of the interaction between Asset Management and the Capital Budget are provided that illustrate the ongoing planning cycles used by administration on the following pages.

[1] Agenda - Full Package City Council Meeting_Jul14_2026.pdf

Asset Management in Action: Facilities & Asset Management

Facilities & Asset Management in Safe & Healthy Communities manages the capital and 10-Year planning for a majority of City-owned facilities, including Civic, Neighbourhood, Recreation, Community Development and Parks buildings. All these facilities and elements are maintained in our current asset planning software and include lifecycles and condition indexes. Capital planning starts with looking at what we know about our facilities, what work is coming due, and where we are seeing the greatest risks or operational concerns. From there, we work through the priorities and determine what should be included in the capital plan.

- We review our facility condition assessments, current asset information and expected lifecycle to identify building components and systems that are coming due for renewal or replacement.
- We also rely heavily on internal knowledge and what we are seeing in the facilities day-to-day. We meet with the on-site maintenance staff annually, to go through the information we have in the current asset planning software system. We identify ongoing issues, emerging concerns, and changing operational needs.
- We look at risk and criticality, including health and safety, regulatory requirements, potential service interruptions, facility usage, and consequence of deferring the work. We look at what has been called out in Facility Safety Inspections.
- Where possible, we try to prioritize and plan work before it becomes an emergency, particularly where continued deterioration could result in a larger repair, higher cost or disruption to City services.
- We look for opportunities to coordinate projects and related work, so we are not replacing or disturbing the same building components multiple times and can make the best use of available funding.
- Identified needs are then considered with the available funding. When there are more needs than available funding, projects are prioritized and some work is moved to future years or remains unfunded.
- A project may be reprioritized as grant opportunities arrive.
- The plan is reviewed and adjusted each year as projects are completed, new condition information becomes available, priorities change and new facility needs are identified.

Asset Management in Action: Engineering Services

Our capital projects are mainly derived from various planning documents and fall into three main categories, off-site levy projects to support growth, capacity improvements and infrastructure replacement and renewal.

Infrastructure replacement and renewal:

These projects relate to traffic signal and streetlight infrastructure. In each category we have developed lists of critical replacements based on age and visual observation of condition. For streetlights, we have categorized the 10 oldest neighbourhoods in the City and will be rolling the capital plan forward each year to complete those replacements. Signals have been categorized in the same way; however, we try to bundle them by location for efficiencies. Due to industry capacity, we only do so many per year and have developed the plan around completing the oldest in a sustainable manner.

Capacity Improvements:

Capacity improvements, typically at intersections, are measured using modelling to determine levels of service. This can also be through observational traffic studies. In the modelling we are able to determine an approximate need year and adjust based on background situations. Small scale growth may accelerate the need or imminent safety improvements as well. Each year we analyse the need to either bring forward a Capital Plan project into budget or defer based on diminishing need.

Growth:

These projects are mostly related to the off-site levy bylaw. Each year we review projects to determine need based on development patterns. We have a 25-year plan, projects roll forward each year, and we determine whether they need to stay in the budget year, capital plan, or be deferred. Project timing is also based on studies and modelling, as well as consultation with the development community.

In summary, we use various methods in determining the timing and projects that form part of the budget, capital plan, and unfunded projects outside the capital plan. We use studies, plans, models, consultation with industry and engineering judgement when determining timing and when to add new projects or delete old projects from these lists.

CAPITAL FUNDING OUTLOOK

FUNDING PRESSURES IN THE CAPITAL BUDGET

All municipalities are experiencing funding pressures in their capital budgets, and the reasons for those pressures are common themes. The Federation of Canadian Municipalities reports that municipalities are responsible for 60% of Canada's public infrastructure but receive only 8-10 cents of every tax dollar paid in Canada.[2] This funding gap has accelerated in recent years and has numerous sources. A few of these are explained briefly, below.

- Aging infrastructure. Many of the City's infrastructure assets were built in the past; some as long as 50 years ago. As these assets age, they require refurbishment or replacement. Historical cost values only represent the cost to purchase or construct the asset at the date of acquisition, not in current dollars. For many asset types, current replacement costs are multiples of the historical cost. This differential means most municipalities are facing a significant infrastructure gap, where funding for replacements is far behind the full requirements.
- Inflationary increases. For some projects, inflationary increases have been extreme, especially considering repeated tariff threats and supply chain disruptions in the post-COVID period.
- Community Expectations and Political Priorities. An example of the shift in political priorities was the global pandemic of 2020, which required many municipalities to shift service focus to address concerns regarding affordability. Another example is rising community expectations for asset provision; the community highly desires more park space or recreation facility types.
- Uncertain, Constrained Grant Funding. The City receives grant funding from both the provincial and federal governments for capital projects. This funding, while highly valued by municipalities, can also be subject to reductions in economic contractions. Significant increases and decreases over time reduce a municipality's ability to properly implement a long-term strategy. One-Time grants can also be offered by other levels of government to achieve specific outcomes, such as environmental resilience. Because these types of funding opportunities are sporadic, they tend to create more uncertainty because of the inconsistent stream of funds.
- Technological Changes. As many municipalities invest more heavily in technology to provide more effective and efficient citizen service delivery, the costs to acquire these platforms has also increased to purchase and implement technology.

The City of Red Deer's experience is similar to our municipal colleagues. Current forecasting of tax-supported capital needs over the 11-year period presented indicates a funding level of approximately $848 million. If we choose to respond to all capital requests currently included in the plan, the CPR (Capital Projects Reserve) will be in deficit of $245 million by 2032 and potentially $593 million by 2037. This approach would not align with Council's Term Direction theme of Fiscal Discipline, so more strategic choices will need to be made in capital budgeting and planning.

[2] Infrastructure | Federation of Canadian Municipalities

Capital Projects Reserve – Tax-Supported

The Capital Projects Reserve (CPR) is the critical reserve that funds tax-supported assets, as well as debenture repayment for tax-supported projects. Over time, the CPR has declined steadily due to increased reliance on reserves to offset inconsistent tax contributions and limited grant availability and now requires focused attention on its long-term sustainability.

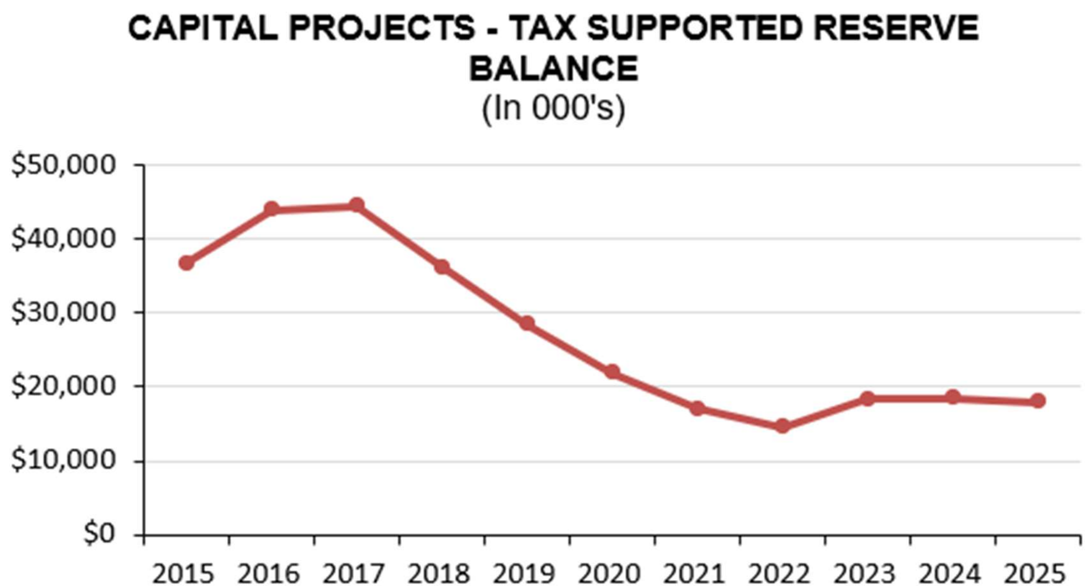


Figure 6: Capital Projects Reserve balance history, 2015-2025.

Council has several options to address growing capital reserve requirements and support long-term infrastructure sustainability. A combination of approaches may be considered, including:

- Adjusting funding sources: Increasing property taxes, reallocating funding from other services, adjusting user fees, or establishing dedicated revenue sources where appropriate.
- Strengthening reserve sustainability: Increasing reserve contributions and establishing sustainable funding targets that reflect long-term capital needs.
- Using available financing: Considering debt within approved limits and affordability thresholds, and applying eligible grants, one-time revenues or surpluses to capital requirements.
- Prioritizing capital investments: Deferring, phasing or reprioritizing projects based on risk, infrastructure condition and service impacts.
- Leveraging external funding: Pursuing provincial and federal grants, partnerships, and cost-sharing opportunities with developers, community organizations or the private sector.
- Improving cost efficiency: Reducing capital costs through stronger asset management, procurement practices and project delivery.

The objective is to balance affordability today with the funding required to maintain infrastructure and sustain services over the long term.

Administration has developed several funding models to support Council's consideration of future capital projections. The models incorporate assumptions regarding inflation, expenditure timing, debt issuance, and the future allocation of existing funding sources.

The graphic below illustrates one scenario based on the following assumptions:

- Capital expenditures increase by 3% annually from 2027 base.
- Capital grants are limited to $21 million annually.
- New debt of $10 million is issued annually.
- MCAF contributions total $6.7 million annually.
- Beginning in 2028, additional $3 million annually currently allocated to the operating reserve is redirected to CPR ($3 million 2028, $6 million 2029, etc.).

Under this scenario, only 58% of the existing CPR-supported capital plan is funded, requiring careful prioritization and further deferral of non-critical infrastructure.

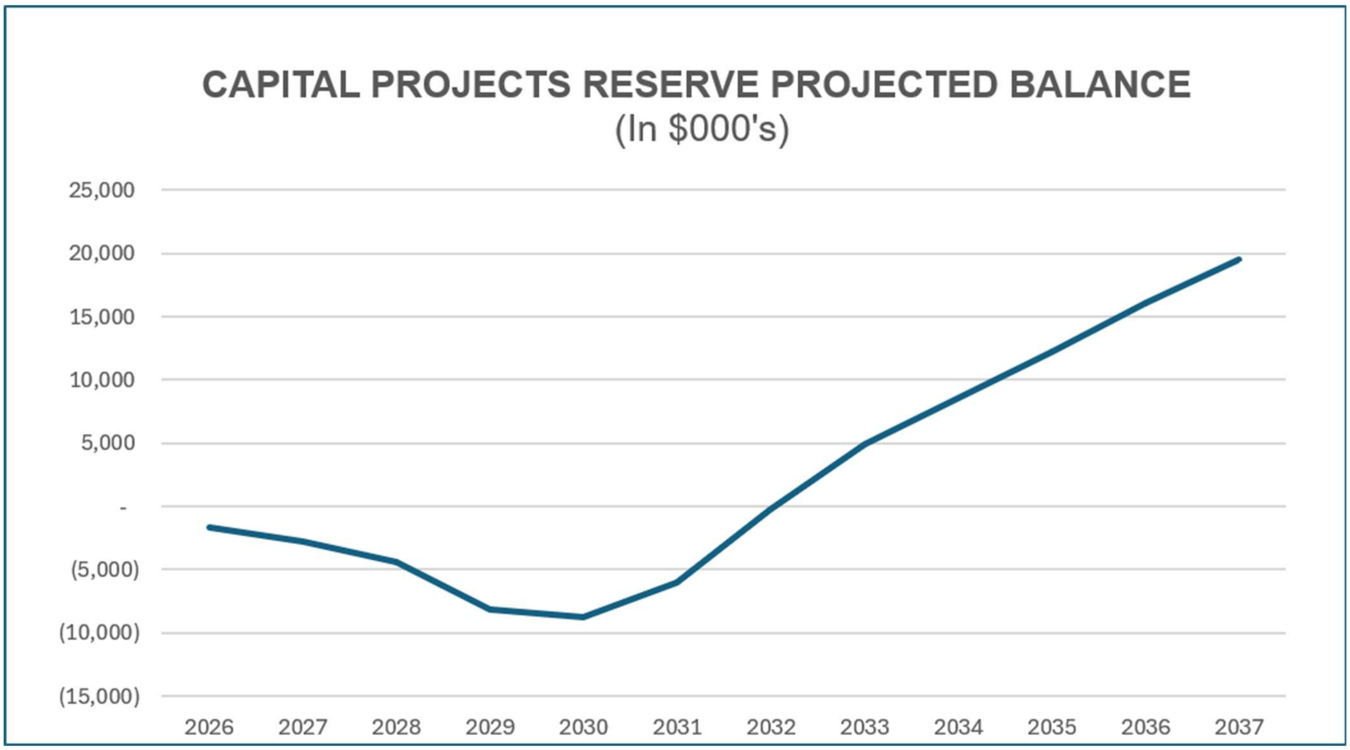


Figure 7: Capital Projects Reserve projection, 2026-2037.

Fleet Equipment Replacement Reserve

Like the CPR, Fleet's capital reserve, known as the Equipment Replacement Reserve, is under increasing pressure. The Equipment Replacement Reserve (ERR) funds vehicle and equipment replacements for all business areas at The City. As a vehicle depreciates, Operations feeds that expense back to the reserve to fund its replacement at end of life. Inflation impacts on replacement costs coupled with declining capital grant availability has led to deductions from the reserve outpacing additions causing declining balances historically and as projected.

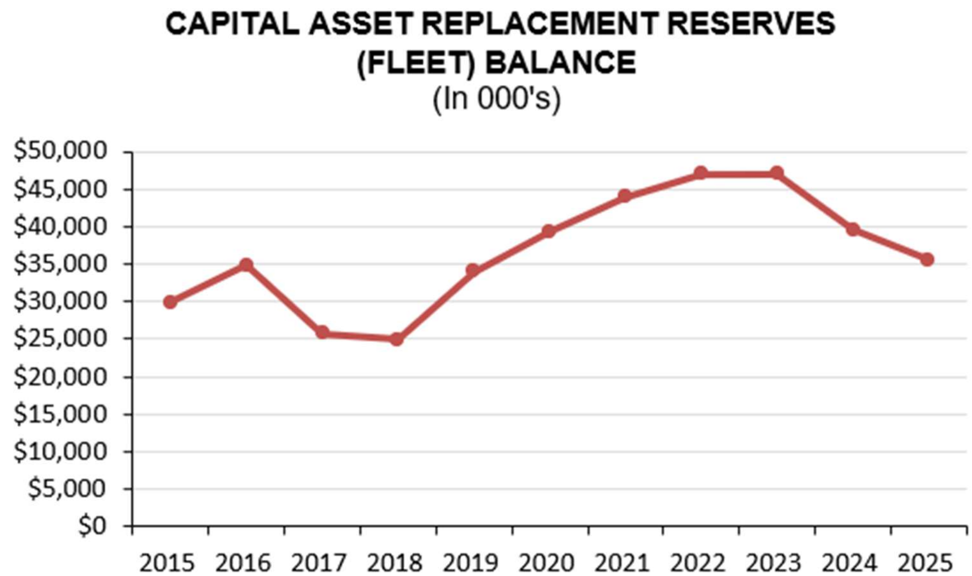


Figure 8: Fleet Equipment Replacement Reserve Balance History, 2015-2025

If no action is taken to increase additions to the Equipment Replacement Reserve (ERR) or to reduce and defer subtractions, the following is the anticipated annual balance to 2037.

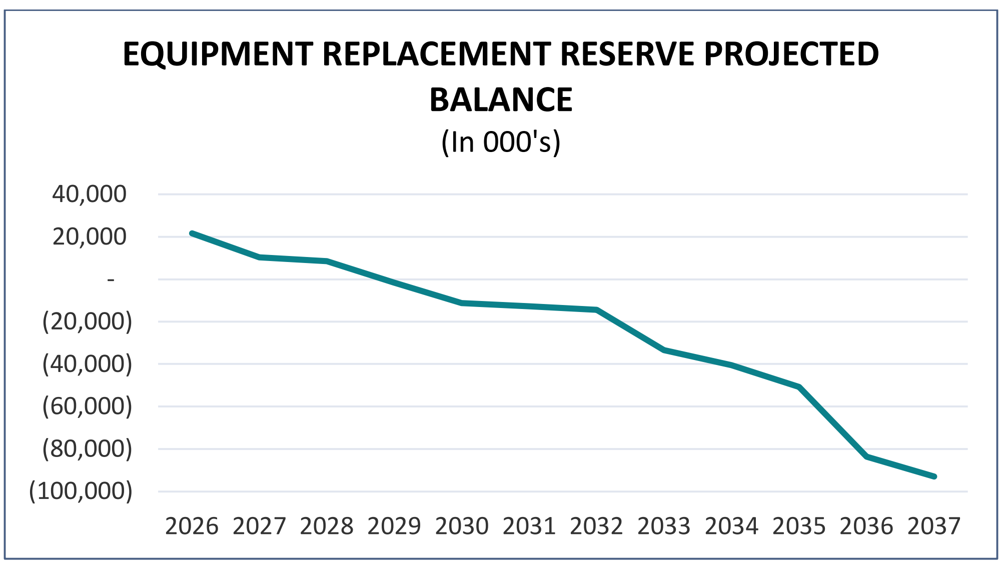


Figure 9: Equipment Replacement Reserve projection, 2026-2037.

The 2027 capital and operating budgets present initial measures to address this funding imbalance in the short-term such as targeted contributions to reserves, improved policy and more regular forecast reviews. To maintain this reserve's long-term sustainability, major shifts in funding approach, replacement plans, service levels or all three levers will be required. These options will need to be explored fully to arrive at a plan for this reserve that provides a sustainable future for fleet assets that The City relies on heavily.

Capital Budgets for 2027

The next three sections provide details of all capital projects requested for 2027. Please click the links noted or move to the referenced page numbers.

- Tax-Supported projects; page 24-30.
- Fleet projects are on pages 31 and 32.
- Land projects are on pages 33 and 34.

Each follows a similar format:

- Capital Budget Request is the identifier used by the budget system.
- Category is the project type from page 14.
  - These are Infrastructure Preservation (IP), Service Improvements (SI) and Current Growth (CG).
- Department is the department responsible for the request.
- The Narratives briefly describe the project under consideration.
- Funding Sources include Developer / Customer, Debt, Grant, Reserve and Operating funding.
  - All dollars in the charts are in thousands of dollars (000s).

Proposed Resolutions are included for Council's cueing / guidance however actual wording may vary and will be presented on screen during debate.

Tax-Supported Projects

City Of Red Deer
Funding Sources Summary (000's) - Tax Capital Request
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THE CITY OF Red Deer

Capital Budget Request		Narratives		FY27 Funding Sources (Post Inflation Amount)					
	Category	Department	Budget Request Summary	Total	Dev/Cust	Debt	Grant	Reserve	Operating
2027_BRC_0007 - Larratt Property Demolition	IP	ENG	Demolition and remediation of Larratt Property.	324	-	-	-	324	-
2027_BRC_0021 - Townsend Timberlands Townhouse	IP	ENG	Surface, water, sanitary, stormwater, and power line extensions into townsend to provide service to future multi-family homes.	1,825	1,095	-	730	-	-
2023_ENG_BRC_0261 Street Light Infrastructure Replacement Program	IP	ENG	Annual program for replacement of aged street light infrastructure throughout the City.	1,347	-	-	1,347	-	-
2023_ESD_BRC_0011 - Suppression PPE Preservation	IP	ESD	Replacement of firefighter personal protective equipment (PPE) including bunker gear.	349	-	-	-	349	-
2025_BRC_0037 - Parking Lot Preservation	IP	INL	Preservation of parking lot assets including curb stop repairs, crack sealing, milling and filling driving lanes.	25	-	-	-	25	-
2026_BRC_0023 - Radio Console Replacement	IP	MPS	Replacement of 8-10 radio dispatch consoles for 911 dispatch and municipal policing areas, including software licensing and hardware.	203	-	-	-	203	-
2027_BRC_0018 - Rec Levy Improvements	IP	PPW	Construction of landscaping, recreation and parks amenities for new neighbourhood parks including turf, trees, playgrounds, rinks, trails, sport fields, courts, and wetland compensation.	1,027	1,027	-	-	-	-
2025_BRC_0041 - Recreation Facilities Preservation	IP	SHC	The Recreation Facilities Preservation project is focused on preserving the community's recreational assets. This project covers the Collicutt Centre, GH Dawe Centre, Golden Circle, Michener Centre, Pickleball courts, Recreation Centre, and Rotary Recreation Park.	1,917	-	-	-	1,917	-
2025_BRC_0045 - Neighbourhood Facilities Preservation	IP	SHC	The Neighbourhood Facilities Preservation project is focused on preserving the community's recreational assets. This project covers Bower Ponds, Central Storage Building, Community Activity Centres, Setters Place, Kinsmen Arenas, Memorial Centre & Festival Hall, Northside Community Centre, and Servus Arena.	427	-	-	-	427	-
2025_BRC_0049 - Civic Facilities Preservation	IP	SHC	The Civic Facilities Preservation project is focused on preserving the community's civic assets. This project covers City Hall, Civic Yards, Emergency Services, Transit, and Intermediate School.	1,931	-	527	-	1,404	-
2025_BRC_0051 - Community Development Facilities Preservation	IP	SHC	The Community Development Facilities Preservation project is focused on preserving the community's cultural and historic assets. This project covers the Cronquist House, Red Deer Museum, and Red Deer Public Library.	72	-	-	-	72	-

City Of Red Deer
Funding Sources Summary (000's) - Tax Capital Request
Page: 2

Capital Budget Request	Narratives			FY27 Funding Sources (Post Inflation Amount)					
	Category	Department	Budget Request Summary	Total	Dev/Cust	Debt	Grant	Reserve	Operating
2023_CMD_BRC_0001 Capital Budget Contingency	IP	CMD	Annual contingency fund of $200,000 for unplanned capital budget needs per Capital Budget Policy 5320C.	200	-	-	-	200	-
2023_ENG_BRC_0255 Signal Infrastructure Replacement Program	IP	ENG	Annual program for replacement of aged traffic signal infrastructure throughout the City.	3,256	-	-	3,256	-	-
2023_ENG_BRC_0258 Traffic Control System Replacement	IP	ENG	Five-year program for replacement of aged on street cabinet controllers throughout the City.	1,628	-	-	1,628	-	-
2023_ENG_BRC_0264 - Municipal 3rd Party Capital Work	IP	ENG	Construction of City assets funded through customer contributions, such as sidewalks, road improvements, and utility service extensions.	1,541	1,541	-	-	-	-
2023_ESD_BRC_0002 - Fire and Rescue Equipment Preservation	IP	ESD	Purchase and replacement of techncial fire and rescue equipment used in vehicle extrication, rope rescue, water rescue and other rescue operations including inflatable water craft, water rescue suits, hydraulic tools and hydraulic lines, rope, harnesses and PPE for rope rescue.	362	-	-	-	362	-
2023_ESD_BRC_0005 - Emergency Medical Services Equipment Preservation	IP	ESD	Replacement schedule of medical equipment on ambulances to ensure a standardized replacement of current equipment to meet medical standards.	38	-	-	-	38	-
2025_BRC_0038 - MPS Infrastructure Preservation and Safety Equipment	IP	MPS	The MPS Infrastructure Preservation project is focused on preserving the communities civic assets related to policing. It includes both the Downtown & North Municipal Police detachments.	62	-	-	-	62	-
2025_BRC_0067 - Parks Major Amenity Plan	IP	PPW	Preservation and replacement of park infrastructure including picnic shelters, washroom facilities, playgrounds, boat launches, floating docks, fountains, staircases, boardwalks, and other park amenities.	257	-	-	-	257	-
2025_BRC_0068 - Red Deer Cemetery Preservation	IP	PPW	Red Deer Cemetery Preservation is focused on the cemetery infrastructure including roads, fencing, site rehabilitation.	103	-	-	-	103	-
2025_BRC_0071 - PPW Preservation Annual Program	IP	PPW	The PPW Preservation - Annual Program project is focused on Annual preservation and replacement of parks and public works infrastructure at locations throughout the city, including trails, sidewalks, courts, access roads, parking lots, retaining walls, guardrails, park lighting, site furnishings, downtown streetscape elements, natural areas, stream channels, signage, and other public amenities.	2,136	-	-	-	2,136	-
2025_BRC_0072 - Bridge Rehabilitation and Replacement	IP	PPW	Preservation and reconstruction of 69 City bridge structures (34 roadway bridges and 35 trail bridges) based on periodic condition assessments	4,673	-	-	4,673	-	-

City Of Red Deer
Funding Sources Summary (000's) - Tax Capital Request

THE CITY OF Red Deer

Capital Budget Request		Narratives		FY27 Funding Sources (Post Inflation Amount)					
	Category	Department	Budget Request Summary	Total	Dev/Cust	Debt	Grant	Reserve	Operating
2025_BRC_0073 - Parks Facilities and Amenities Preservation	IP	PPW	The Parks Facilities & Amenities Preservation project is focused on maintaining the community's Parks' assets. This project covers Fort Normandeau, Gaetz Lakes, Heritage Ranch, Kerrywood Nature Centre, Lions Campground, and Riverbend Golf and Recreation Area, and other Parks' amenities.	1,692	-	-	915	777	-
2025_BRC_0074 - Paved Network Roadway Management	IP	PPW	Annual pavement management program including preventative maintenance, mid-life repaving (rehabilitation), and end-of-life reconstruction for City roadways.	7,189	-	-	7,189	-	-
2023_BRC_0001 - Physical Security Infrastructure - Standardization and Upgrades	IP	PSD	Centralization and standardization of electronic security systems across all City facilities onto a single platform, with ongoing upgrades and replacements.	84	-	-	-	84	-
2023_ELP_BRC_0052 Electric Traffic Light Upgrades & Replacements	IP	UTL	This request is to address unplanned impacts and upgrades to preserve safe system operations to the infrastructure of Red Deer's 150 traffic signal-controlled intersections.	77	-	-	-	77	-
2023_ELP_BRC_0053 Electric Street Light Upgrades & Replacements	IP	UTL	The request is for the ongoing replacement of the 11,000 street lights in Red Deer including LED lights, poles, cabling, controls, and set-up.	427	-	-	-	427	-
2023_ENV_BRC_0001 - Storm Water Infrastructure	IP	UTL	Clearing storm water infrastructure rights of way; replacement, upgrade or relining of deteriorated storm infrastructure; catch basin preservation; and reconstruction of storm water outfalls on the river and creeks.	7,466	-	-	7,466	-	-
2023_ESD_BRC_0003 - Fire Training Facility Preservation	IP	ESD	Additional and new equipment and props at the Fire Training Facility to aid in the training of staff for fire rescue services.	63	-	-	-	63	-
2023_ESD_BRC_0007 - Emergency Communication Equipment Preservation	IP	ESD	Equipment and software required to upgrade technology for the Emergency Services Dispatch Centre. This includes items such as TV monitor and server replacements, 911 Next Gen software, hardware and call handling upgrades, CAD system upgrades and workstations, and data recorder replacement and upgrades.	143	-	-	-	18	125
2027_BRC_0013 - Parking Efficiencies	SI	INL	These funds will go towards the purchase of technological equipment to create efficiencies and modernize the City's Parking systems and practices.	26	-	-	-	26	-
2027_BRC_0015 - Growth and Development Software	SI	INL	Replacement of the City's permitting system with a modern platform for end-to-end management of permits, licenses, and development applications across multiple departments.	1,070	-	-	-	1,070	-

City Of Red Deer
Funding Sources Summary (000's) - Tax Capital Request

Capital Budget Request		Narratives		FY27 Funding Sources (Post Inflation Amount)					
	Category	Department	Budget Request Summary	Total	Dev/Cust	Debt	Grant	Reserve	Operating
2026_BRC_0036 - Corporate Systems	SI	ITS	Phase 2 of the Human Capital Management (HCM) project implementing incident management, performance management, competency management, and extended information access for City staff.	2,704	-	-	-	2,704	-
2026_BRC_0034 - Contract Management System	SI	LGS	Contract Management System: Corporate Risk Management requires a new system to replace the current contract inventory system. Our current system is past its end of life, and no longer functions as designed, even as a repository. A modern Contract Management System is required to ensure sound governance, appropriate risk management, and due diligence. A Contract Management System provides transparency, accountability, and control for the City's contractual commitments. Where we currently use shared drives, emails and spreadsheets, a CMS will shift much of the work and manual effort to automated processes, reducing risk of error, and freeing up staff to focus on strategic priorities.	113	-	-	-	113	-
2026_BRC_0035 - Risk Management Information System	SI	LGS	City Insurance Section need a Risk Management Information System for a faster and more standardized incident reporting process.	36	-	-	-	36	-
2026_BRC_0024 - Record Management System	SI	MPS	Replacement of the Municipal Enforcement incident management software system.	257	-	-	-	257	-
2025_BRC_0052 - Community Development Facilities Service Improvements	SI	SHC	The Community Development Facilities Service Improvement project is focused on improving the community's cultural and historic assets. This project covers the Cronquist House, Red Deer Museum, and Red Deer Public Library. The 2027 request is only for the Indigenous Cultures Centre.	4,108	-	4,108	-	-	-
2025_BRC_0062 - Alto Reste Cemetery Columbarium	SI	PPW	Red Deer Cemetery Columbarium growth and asset preservation includes budget to increase the Columbarium capacity and ensure existing assets preserved.	104	-	-	-	104	-

Funding Sources Summary (000's) - Tax Capital Request

THE CITY OF Red Deer

Capital Budget Request		Narratives		FY27 Funding Sources (Post Inflation Amount)					
	Category	Department	Budget Request Summary	Total	Dev/Cust	Debt	Grant	Reserve	Operating
2025_BRC_0070 - Parks Facilities and Amenities Service Improvements	SI	PPW	The Parks Facilities & Amenities Service Improvements project is focused on improving the community's Parks' assets. This project covers Centennial Plaza, the IWPS Yard, and Riverbend Golf and Recreation Area in 2025 as well as other parks amenities in the 10 year plan.	2,568	-	-	2,568	-	-
2027_BRC_0009 - 911 Emergency Communications Equipment	SI	ESD	Modernization of the fire station alerting system to automate responder notifications with audible/visual alerts, countdown timers, and message boards displaying call information.	218	-	-	-	218	-
2027_BRC_0030 - City Website Replacement and Modernization	CG	COM	This project will procure and implement a modern SharePoint-based public website for the City. The new website will include improved navigation, search, mobile responsiveness, accessibility, content management, analytics, SEO and AI readiness. The project will support a refreshed digital service experience for residents, businesses, visitors and staff who use or manage online City information and services.	910	-	-	-	910	-
2027_BRC_0001 - 67 Street and Taylor Drive Roundabout	CG	ENG	Design and construct a roundabout at 67th Street and Taylor Drive.	629	-	-	629	-	-
2027_BRC_0005 - Springbett Utility Relocations	CG	ENG	Pavement rehabilitation and resurfacing of Highway 2A from Highway 11A to Township Road 391.	380	-	-	-	380	-
2027_BRC_0029 - Road Sidewalk Program	CG	ENG	Construction of new sidewalks, trails, transit stop improvements, and roadway geometric upgrades to enhance pedestrian, active transportation, accessibility, and transit operations throughout the City	411	-	-	411	-	-
2025_BRC_0007 - West Park - Capstone Sanitary Improvements	CG	ENG	Construction of a new sanitary line along 54th Avenue, from 43rd Street to south of 48th Street.	136	-	-	136	-	-
2025_BRC_0011 - Capstone Development - Lookout Deck	CG	ENG	Construction of lookout over the Red Deer River adjacent to Canada 150 Square	59	-	-	-	59	-
2025_BRC_0014 - Capstone Development - Cronquist Square	CG	ENG	Development of Cronquist Square as an accessible public plaza to support community gathering, enhance pedestrian connectivity, and improve integration with Green Spine park through streetscape, landscaping, and infrastructure enhancements.	736	-	-	-	736	-
2025_BRC_0040 - Lift Station - SE5	CG	ENG	Sanitary lift station to service lands around Hazlett Lake.	462	-	462	-	-	-

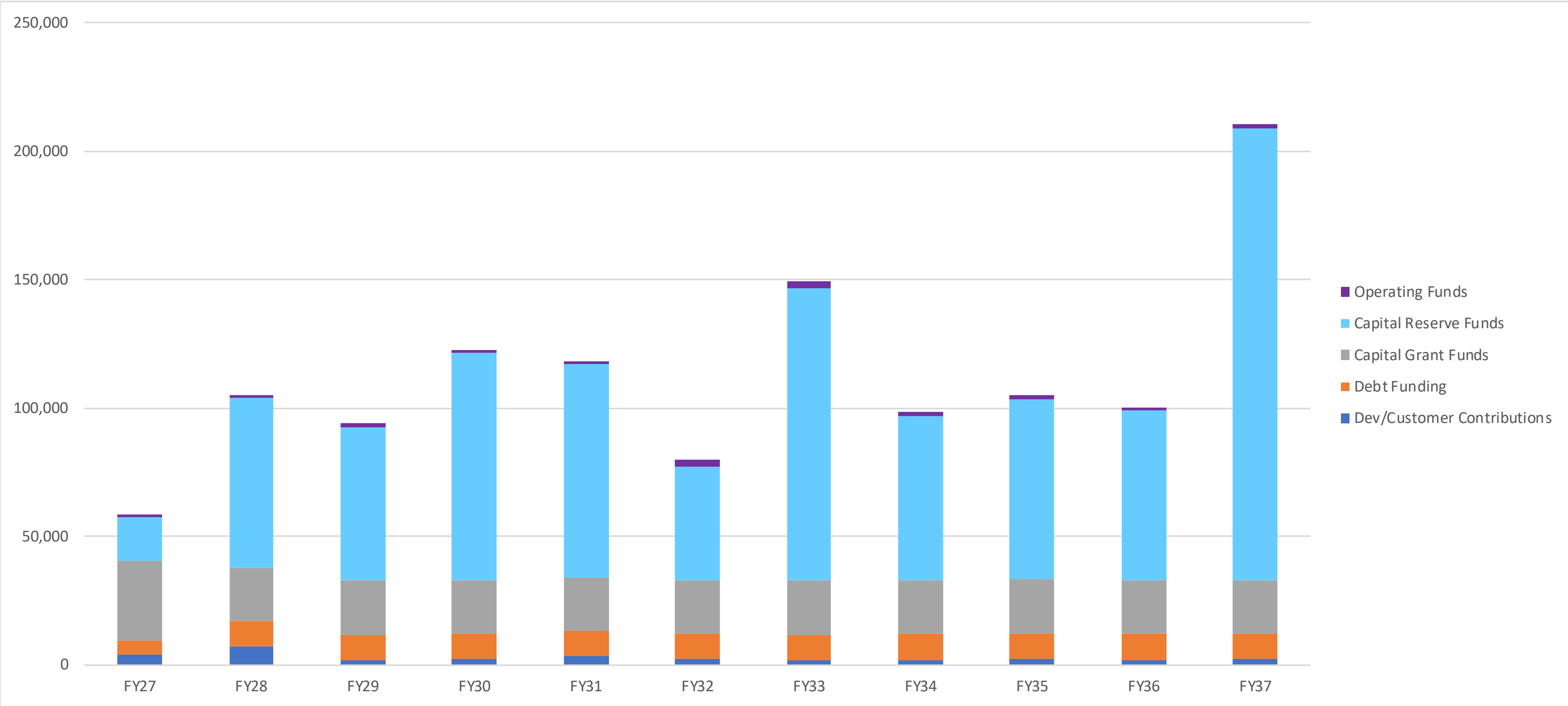
Funding Sources Summary (000's) - Tax Capital Request

Capital Budget Request		Narratives		FY27 Funding Sources (Post Inflation Amount)					
	Category	Department	Budget Request Summary	Total	Dev/Cust	Debt	Grant	Reserve	Operating
2025_BRC_0042 - Trunk NE36 NW31 - 1400m 600mm	CG	ENG	Water line from the QBP reservoir tie-in, east across Highway 2, north to Highway 11A to service the Hazlett lands, ultimately serving as a fill line for the Queens reservoir.	310	-	310	-	-	-
2027_BRC_0016 - Trail Growth	CG	PPW	Design and installation of new asphalt trails for Electric Utility right of way & Three Mile Bend corner	103	-	-	-	103	-
2027_BRC_0020 - Greater Downtown Area Street Furniture	CG	PPW	Repair, replacement and installation of downtown street furniture (picnic tables, light bollards, garbage receptacles, bike racks, flower planters, banners) and replacement of historical signage.	103	-	-	-	103	-
2026_BRC_0006 - RAS System Enhancement for Tempest JDE AR Camalot and GIS	CG	RAS	Purchase and implement Tempest software credit card payment module, and Tempest to JDE interface module to automate payment processing between systems. Enhancements to Camalot assessment software including but not limited to Non-residential Request for Information, Multiple Regression Analysis and Field inspection modules.	107	-	-	-	107	-
2027_BRC_0008 - Traffic Safety Signal Initiatives and Tech Modernizations	CG	ENG	Implementation of traffic safety improvements and modernization of signal technology throughout the City.	434	-	-	434	-	-
2023_ITS_BRC_0001 - 2027 Information Technology Refresh	CG	ITS	This is the annual core hardware, software and infrastructure update and replacement budget, inclusive of desktop and server side assets.	1,406	-	-	-	621	785
2023_ENG_BRC_0105 Water Model Update	CG	ENG	Update to the City's water model to reflect city growth.	180	180	-	-	-	-
Total Budget Items	-	-	-	**58,408**	**3,842**	**5,407**	**31,381**	**16,867**	**911**

Proposed Resolution: Resolved that Council of The City of Red Deer approves the 2027 Tax-Supported Capital Requests in the amount of $58,407,569, dated October 13, 2026.

Capital Budget and Plan by Funding Source (000's)
- Tax Capital Request

Fund Type / Amount	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	All Years
Dev/Customer Contributions	3,842	6,900	1,622	1,995	3,064	2,068	1,785	1,828	2,246	1,916	1,962	29,228
Debt Funding	5,407	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	105,407
Capital Grant Funds	31,381	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	241,381
Capital Reserve Funds	16,867	65,864	59,923	88,220	82,873	44,217	113,670	64,117	70,150	65,850	176,064	847,815
Operating Funds	911	1,041	1,396	1,456	1,078	2,400	2,722	1,221	1,318	1,412	1,415	16,370
Total Capital Funding	58,408	104,805	93,941	122,671	118,015	79,685	149,177	98,166	104,714	100,178	210,441	1,240,201



Fleet Projects

City Of Red Deer
Funding Sources Summary (000's) - Fleet Capital Request
Page: 1

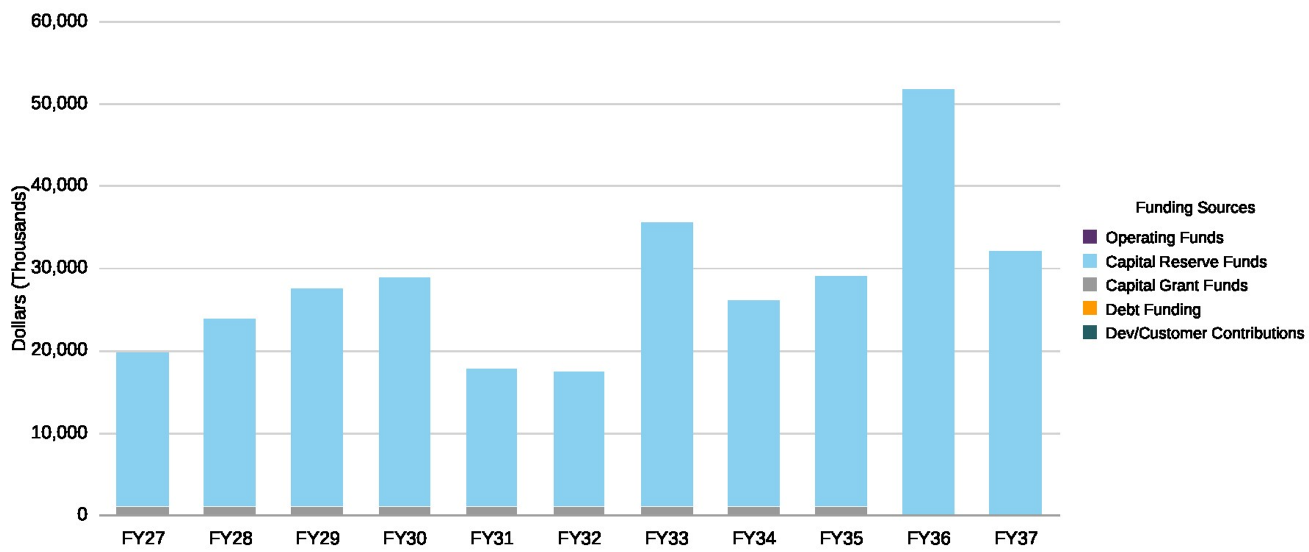
THE CITY OF Red Deer

Capital Budget Request		Narratives			FY27		
					Funding Sources (Post Inflation A		
	Category	Department	Budget Request Summary	Total	Grant	Reserve
2025_BRC_0053 - Fleet Replacement	IP	TRN	Replacement of Fleet units that have reached the end of their lifecycle, to maintain reliable service	16,878	-	16,878
2025_BRC_0056 - Garage Shop Equipment	IP	TRN	Annual replacement and addition of large shop equipment and specialized tools for Fleet vehicle maintenance	62	-	62
2025_BRC_0060 - Transit Bus Replacement - Conventional and Action Bus	IP	TRN	Transit Conventional and Action Bus replacement utilizing Canada Public Transit Fund grant funding	2,756	989	1,767
2027_BRC_0022 - Transit Technology Replacement	IP	TRN	Transit Technology Replacements (e.g. Cameras, fareboxes and the System Wide Intelligent Transit program)	54	-	54
Total Budget Items	**-**	**-**	**-**	**19,749**	**989**	**18,760**

Proposed Resolution: Resolved that Council of The City of Red Deer approves the 2027 Fleet Supported Capital Requests in the amount of $19,748,864, dated October 13, 2026.

Capital Budget and Plan by Funding Source (000's) - Fleet Capital Request

Fund Type / Amount	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	All Years
Dev/Customer Contributions	0	-	-	-	-	-	-	-	-	-	-	0
Debt Funding	-	-	-	-	-	-	-	-	-	-	-	-
Capital Grant Funds	989	989	989	989	989	989	989	989	989	-	-	8,901
Capital Reserve Funds	18,760	22,879	26,520	27,868	16,802	16,521	34,575	25,153	28,083	51,836	32,119	301,116
Operating Funds	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Funding	19,749	23,868	27,509	28,857	17,791	17,510	35,564	26,142	29,072	51,836	32,119	310,017



Land Projects

City Of Red Deer
Funding Sources Summary (000's) - LandBank Capital Request
Page: 1

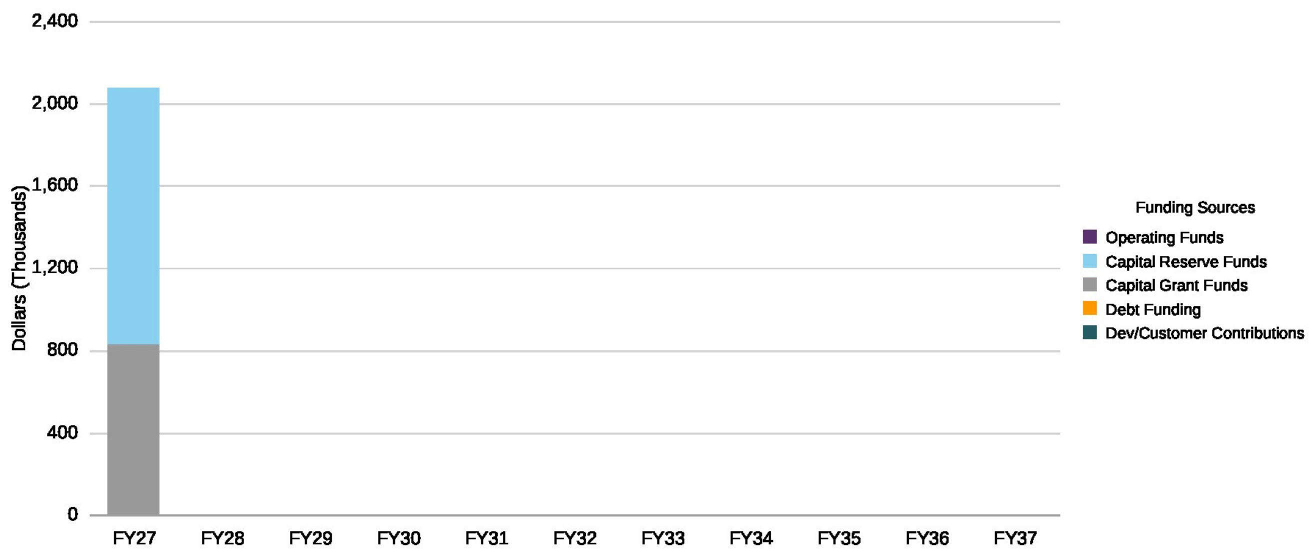
Capital Budget Request		Narratives		FY27 Funding Sources (Post Inflation A		
	Category	Department	Budget Request Summary	Total	Grant	Reserve
2027_BRC_0014 - Land Remediation	CG	LED	Remediate environmental contamination at 4609 52 Avenue (P10 parking site) to meet regulatory standards and prepare the property for sale as a commercial/residential development site.	2,080	830	1,250
Total Budget Items	-	-	-	2,080	830	1,250

Important Note: This capital project originated as owned by the Land section of The City. The reserve funding contemplated in the capital project is from the Capital Projects Reserve, and the Building Canada Strong Fund, as the future development of this site is housing related. This project will transition to Engineering Services.

Proposed Resolution: Resolved that Council of The City of Red Deer approves the 2027 LandBank Capital Requests in the amount of $2,079,675, dated October 13, 2026.

Capital Budget and Plan by Funding Source (000's)
- LandBank Capital Request

Fund Type / Amount	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	All Years
Dev/Customer Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Debt Funding	-	-	-	-	-	-	-	-	-	-	-	-
Capital Grant Funds	830	-	-	-	-	-	-	-	-	-	-	830
Capital Reserve Funds	1,250	-	-	-	-	-	-	-	-	-	-	1,250
Operating Funds	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Funding	2,080	-	-	-	-	-	-	-	-	-	-	2,080



10-YEAR CAPITAL PLANS

10-YEAR CAPITAL PLANS

The following charts outline the 10-Year capital plans for Tax, Fleet and Land projects. Capital planning for The City is an iterative process that involves high levels of professional judgment, collaboration and risk analysis from a large, cross-functional group to arrive at the recommended capital plan.

Council is asked to approve the 10-Year capital plans in principle, and this type of approval does not provide authorization to expend funds.

Tax-Supported Projects

City Of Red Deer
Capital Plan Category (000's) - Tax Capital Request
- Total Organization

THE CITY OF Red Deer

Infrastructure Preservation	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2023_CMD_BRC_0001 Capital Budget Contingency	CMD	200	200	200	200	200	200	200	200	200	200	200
2027_BRC_0006 - Highway 2A resurfacing Highway 11A to Twp 391 TEC	ENG	-	844	-	-	-	-	-	-	-	-	-
2027_BRC_0007 - Larratt Property Demolition	ENG	324	-	-	-	-	-	-	-	-	-	-
2027_BRC_0021 - Townsend Timberlands Townhouse	ENG	1,825	-	-	-	-	-	-	-	-	-	-
2023_ENG_BRC_0010 Mobility Program	ENG	-	-	-	-	-	232	-	-	-	-	-
2023_ENG_BRC_0255 Signal Infrastructure Replacement Program	ENG	3,256	3,161	3,243	3,324	3,404	3,486	3,570	3,655	3,743	3,833	3,925
2023_ENG_BRC_0258 Traffic Control System Replacement	ENG	1,628	1,581	1,081	554	0	0	0	0	0	0	-
2023_ENG_BRC_0261 Street Light Infrastructure Replacement Program	ENG	1,347	2,650	2,698	3,213	3,486	3,346	3,381	3,065	3,354	3,508	3,416
2023_ENG_BRC_0264 - Municipal 3rd Party Capital Work	ENG	1,541	1,581	1,622	1,662	1,702	1,743	1,785	1,828	1,871	1,916	1,962
2023_ESD_BRC_0002 - Fire and Rescue Equipment Preservation	ESD	362	2,454	175	533	418	241	149	207	233	34	222
2023_ESD_BRC_0003 - Fire Training Facility Preservation	ESD	63	158	453	158	-	135	-	258	418	-	-
2023_ESD_BRC_0005 - Emergency Medical Services Equipment Preservation	ESD	38	190	248	109	111	317	196	119	122	125	128
2023_ESD_BRC_0007 - Emergency Communication Equipment Preservation	ESD	143	191	505	676	67	1,512	1,607	2,938	161	105	61
2023_ESD_BRC_0011 - Suppression PPE Preservation	ESD	349	358	368	377	386	395	405	414	424	434	445
2025_BRC_0037 - Parking Lot Preservation	INL	25	13	10	-	-	-	-	-	24	-	-
2023_ITS_BRC_0007 Radio System Replacement/Refresh	ITS	-	964	-	-	-	551	261	-	-	-	-
2023_ITS_BRC_0011 Emergency Services Radio System Infrastructure	ITS	-	933	-	-	1,056	-	1,164	-	-	0	-
2026_BRC_0027 - Council Chamber Technology Refresh	LGS	-	-	-	-	788	-	-	-	-	-	-
2026_BRC_0023 - Radio Console Replacement	MPS	203	-	-	-	-	-	-	-	-	-	-
2027_BRC_0012 - MPS Facilities Preservation	MPS	-	-	-	388	397	290	-	183	-	-	-
2023_MPS_BRC_0003 - Police Building Renovation	MPS	0	632	162	0	0	0	0	0	0	0	-
2025_BRC_0034 - Replacement of Operational Support Cameras	MPS	-	-	0	25	26	55	58	30	32	34	-
2025_BRC_0035 - Equipment Tracking Software Request	MPS	-	-	-	219	-	-	-	-	-	-	-
2025_BRC_0036 - CCTV Replacement Project	MPS	-	-	-	-	-	-	290	-	-	-	-
2025_BRC_0038 - MPS Infrastructure Preservation and Safety Equipment	MPS	62	63	65	66	68	70	71	73	75	77	78
2027_BRC_0018 - Rec Levy Improvements	PPW	1,027	-	-	-	1,135	-	-	-	-	-	-
2027_BRC_0019 - Neighbourhood Parks Infrastructure	PPW	-	316	324	332	340	-	-	-	-	-	-

Capital Plan Category (000's) - Tax Capital Request

Infrastructure Preservation	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2025_BRC_0067 - Parks Major Amenity Plan	PPW	257	1,264	1,373	2,211	1,418	1,290	1,743	1,365	1,990	2,038	2,087
2025_BRC_0068 - Red Deer Cemetery Preservation	PPW	103	0	270	-	113	-	238	-	125	-	262
2025_BRC_0071 - PPW Preservation Annual Program	PPW	2,136	2,503	3,032	2,443	2,474	2,795	2,600	2,668	2,115	2,166	2,492
2025_BRC_0072 - Bridge Rehabilitation and Replacement	PPW	4,673	7,903	6,270	44,358	24,130	14,251	19,240	18,885	7,423	3,322	-
2025_BRC_0073 - Parks Facilities and Amenities Preservation	PPW	1,692	1,879	1,858	3,303	1,523	744	983	1,441	1,244	1,159	1,144
2025_BRC_0074 - Paved Network Roadway Management	PPW	7,189	18,545	19,676	18,727	20,198	21,729	22,012	22,784	23,705	24,274	24,857
2023_BRC_0001 - Physical Security Infrastructure - Standardization and Upgrades	PSV	84	87	90	93	96	100	102	106	110	114	116
2025_BRC_0041 - Recreation Facilities Preservation	SHC	1,917	4,753	2,934	3,185	2,143	768	880	1,811	1,432	1,450	2,347
2025_BRC_0045 - Neighbourhood Facilities Preservation	SHC	427	2,304	1,384	8,229	853	906	809	1,090	1,129	1,101	1,491
2025_BRC_0049 - Civic Facilities Preservation	SHC	1,931	1,623	1,401	1,008	1,603	2,202	2,585	2,439	5,223	2,984	5,416
2025_BRC_0051 - Community Development Facilities Preservation	SHC	72	369	54	129	403	33	31	250	157	121	222
2023_ELP_BRC_0052 Electric Traffic Light Upgrades & Replacements	UTL	77	79	81	249	255	278	284	291	298	305	313
2023_ELP_BRC_0053 Electric Street Light Upgrades & Replacements	UTL	427	399	397	340	348	356	365	374	383	392	401
2023_ENV_BRC_0001 - Storm Water Infrastructure	UTL	7,466	8,156	8,724	9,463	9,725	10,167	10,399	10,588	10,879	11,102	11,408
Total		**40,842**	**66,153**	**58,700**	**105,575**	**78,867**	**68,192**	**75,407**	**77,062**	**66,870**	**60,794**	**62,994**

Service Improvements	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2027_BRC_0009 - 911 Emergency Communications Equipment	ESD	218	-	292	299	-	-	-	-	-	-	-
2027_BRC_0013 - Parking Efficiencies	INL	26	-	-	-	-	-	-	-	-	-	-
2027_BRC_0015 - Growth and Development Software	INL	1,070	-	-	-	-	-	-	-	-	-	-
2026_BRC_0036 - Corporate Systems	ITS	2,704	-	-	-	-	-	-	-	-	-	-
2026_BRC_0034 - Contract Management System	LGS	113	-	-	-	-	-	-	-	-	-	-
2026_BRC_0035 - Risk Management Information System	LGS	36	-	-	-	-	-	-	-	-	-	-
2026_BRC_0024 - Record Management System	MPS	257	-	-	-	-	-	-	-	-	-	-
2027_BRC_0017 - Ross Street Patio	PPW	-	211	2,162	-	-	29	-	-	-	32	-
2025_BRC_0062 - Alto Reste Cemetery Columbarium	PPW	104	569	53	299	-	256	-	268	-	281	-
2025_BRC_0063 - Alto Reste Cemetery Site Development	PPW	-	1,482	-	-	-	-	-	-	-	-	-
2025_BRC_0066 - Park Land Acquisition	PPW	-	3,183	-	0	-	-	-	7,601	-	-	-
2025_BRC_0069 - TRC Convent Hill Discovery	PPW	0	105	432	-	-	-	-	-	-	-	-

City Of Red Deer
Capital Plan Category (000's) - Tax Capital Request
- Total Organization

Service Improvements	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2025_BRC_0070 - Parks Facilities and Amenities Service Improvements	PPW	2,568	1,949	2,432	831	1,135	290	297	305	312	319	327
2025_BRC_0044 - Recreation Facilities Service Improvements	SHC	0	1,022	12,189	2,037	2,326	-	-	0	-	-	-
2025_BRC_0047 - Neighbourhood Facilities Service Improvements	SHC	0	948	0	1,385	13,333	87	178	2,924	0	3,488	1,590
2025_BRC_0048 - Civic Facilities Service Improvements	SHC	0	0	3,676	5,441	3,858	0	0	652	0	-	-
2025_BRC_0052 - Community Development Facilities Service Improvements	SHC	4,108	-	-	-	-	-	-	-	-	-	-
Total		**11,202**	**9,470**	**21,237**	**10,292**	**20,652**	**662**	**476**	**11,749**	**312**	**4,120**	**1,917**

Current Growth	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2027_BRC_0030 - City Website Replacement and Modernization	COM	910	-	-	-	-	-	-	-	-	-	-
2026_BRC_0008 - Gaetz Ave 34 St to 37 St Upgrades	ENG	-	-	-	-	-	-	-	-	-	0	10,204
2026_BRC_0009 - Capstone Development South River Walk Playground	ENG	-	0	297	-	-	-	-	-	-	-	-
2026_BRC_0010 - Trunk RvrsdDr and NLD 4400m 900mm	ENG	-	-	-	-	-	-	15,748	-	-	0	-
2026_BRC_0011 - Reservoir N of 11A SE4	ENG	-	-	-	-	-	-	23,994	-	-	0	-
2026_BRC_0012 - Trunk SW3 S4 SE5 2900m 750mm	ENG	-	-	-	-	-	-	8,637	-	-	0	-
2026_BRC_0013 - Trunk SE4 350m 600mm	ENG	-	-	-	-	-	-	1,096	-	-	0	-
2026_BRC_0015 - Trunk NE NW3 350m 750mm	ENG	-	-	-	-	-	-	1,107	-	-	0	-
2026_BRC_0017 - Gaetz Ave 78 St to Hwy 11A 6 Laning of roadway	ENG	-	-	-	-	-	-	-	-	-	0	20,696
2026_BRC_0028 - Trunk SE27 800m 450 to 525mm Storm	ENG	-	0	1,472	-	-	-	-	-	-	-	-
2026_BRC_0029 - Trunk NW3 NE4 1900m 750 to 450mm Sani	ENG	-	-	-	-	-	-	4,615	-	-	-	-
2026_BRC_0030 - Trunk Taylor and Hwy 11A 200m 400mm Water	ENG	-	-	-	-	-	-	-	937	-	-	-
2026_BRC_0031 - Trunk S4 900m 750mm Water	ENG	-	-	-	-	-	-	-	2,984	-	-	-
2027_BRC_0001 - 67 Street and Taylor Drive Roundabout	ENG	629	3,066	5,514	-	-	-	-	-	-	-	-
2027_BRC_0002 - Transportation Model	ENG	-	-	-	-	227	-	-	-	-	-	-
2027_BRC_0004 - Garden Heights Water Loop	ENG	-	743	-	-	-	-	-	-	-	-	-
2027_BRC_0005 - Springbett Utility Relocations	ENG	380	-	-	-	-	-	-	-	-	-	-
2027_BRC_0008 - Traffic Safety Signal Initiatives and Tech Modernizations	ENG	434	421	432	499	1,078	1,104	1,011	914	811	830	589
2027_BRC_0024 - Multimodal Transportation Plan Update	ENG	-	-	-	-	-	-	-	-	-	-	850
2027_BRC_0025 - Taylor Dr Inter Imprv 19 St to 28 St	ENG	-	-	-	-	-	-	-	-	-	-	27,604

City Of Red Deer
Capital Plan Category (000's) - Tax Capital Request - Total Organization

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Current Growth	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2027_BRC_0026 - Blvd Project Gaetz Ave 19 St	ENG	-	-	-	-	-	-	-	-	-	-	27,473
2027_BRC_0027 - Gaetz Ave Vision 19 St to Hwy 11A Intersec Imprv	ENG	-	-	-	-	-	-	-	-	-	-	54,946
2027_BRC_0029 - Road Sidewalk Program	ENG	411	-	-	-	-	-	-	-	-	-	-
2023_ENG_BRC_0040 - 80th Avenue - Phase 1 - Highway 11A to 77 Street	ENG	-	-	-	-	-	-	-	-	21,857	-	-
2023_ENG_BRC_0078 32 St / Taylor Dr Intersection	ENG	-	-	-	447	6,581	-	-	-	-	-	-
2023_ENG_BRC_0083 Michener Avenue - From 55 Street To 50 M North Of Michener	ENG	-	-	-	-	-	-	-	-	1,622	-	-
2023_ENG_BRC_0084 Gaetz Ave (19 St To 30 St) Rehabilitation	ENG	-	-	-	-	3,404	3,486	-	-	-	17,848	-
2023_ENG_BRC_0089 Sanitary Model Update	ENG	0	156	-	-	-	163	-	-	-	-	-
2023_ENG_BRC_0105 Water Model Update	ENG	180	-	-	-	-	163	-	-	-	-	-
2023_ENG_BRC_0107 - New Signals Growth	ENG	-	-	-	-	-	-	-	-	936	-	-
2023_ENG_BRC_0192 - Trunk S3 CPRail - RD River	ENG	-	-	-	-	-	-	15,017	-	0	-	-
2023_ENG_BRC_0267 Stormwater Model Update	ENG	-	-	-	332	-	-	-	-	374	-	-
2025_BRC_0005 - Highway 2A and Township Road 391 Intersection Improvements	ENG	0	8,640	-	-	-	-	-	-	-	-	-
2025_BRC_0006 - 30 Avenue Multi-Use Trail from 19 St to 55 St	ENG	0	1,893	-	-	-	-	-	-	-	-	-
2025_BRC_0007 - West Park - Capstone Sanitary Improvements	ENG	136	-	-	-	-	1,650	-	-	-	-	-
2025_BRC_0011 - Capstone Development - Lookout Deck	ENG	59	1,281	-	-	-	0	-	-	-	-	-
2025_BRC_0012 - Capstone Development - Promenade	ENG	-	-	-	222	2,326	-	-	-	-	-	-
2025_BRC_0013 - Capstone Development - Green Spine Park	ENG	0	84	1,391	-	-	-	-	-	-	-	-
2025_BRC_0014 - Capstone Development - Cronquist Square	ENG	736	-	-	-	-	-	-	-	-	-	-
2025_BRC_0015 - Capstone Development - Ross Street Extension	ENG	-	-	162	1,866	-	-	-	-	-	-	-
2025_BRC_0016 - Capstone Development - Welcome Square	ENG	-	-	-	-	284	2,187	-	-	-	-	-
2025_BRC_0022 - Highway 11A from QEII to Taylor Drive - 2 lanes to 4 lanes	ENG	-	-	-	-	-	-	-	-	9,607	-	-
2025_BRC_0023 - Highway 11A and Taylor Drive Roundabout	ENG	-	-	-	-	-	-	-	-	-	13,867	-
2025_BRC_0039 - Hazlett Drainage Improvement	ENG	-	-	-	0	-	-	-	2,437	-	-	-
2025_BRC_0040 - Lift Station - SE5	ENG	462	4,215	2,820	0	-	-	0	-	-	-	-
2025_BRC_0042 - Trunk NE36 NW31 - 1400m 600mm	ENG	310	3,878	200	-	-	-	0	-	-	-	-
2025_BRC_0046 - 30 Ave Northland Drive Trail -Evergreen to Riverbend Rec	ENG	-	-	-	1,718	-	-	-	-	-	-	-
2027_BRC_0010 - ESUB Building Purchase	ESD	-	2,107	-	-	-	-	-	-	-	-	-

Capital Plan Category (000's) - Tax Capital Request

Current Growth	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2027_BRC_0011 - Fire Training Facility Enhancement	ESD	-	1,175	-	-	-	-	-	-	-	-	-
2026_BRC_0026 - 2027 Storage Area Network Refresh	ITS	-	-	-	-	696	-	-	-	-	-	-
2023_ITS_BRC_0001 - 2027 Information Technology Refresh	ITS	1,406	1,304	1,417	1,494	1,832	1,992	1,860	1,991	2,107	2,623	2,938
2025_BRC_0028 - RedNet Upgrades	ITS	-	-	-	-	1,870	-	-	-	-	-	-
2027_BRC_0016 - Trail Growth	PPW	103	26	97	144	113	-	119	-	125	-	131
2027_BRC_0020 - Greater Downtown Area Street Furniture	PPW	103	79	81	83	85	87	89	91	94	96	98
2026_BRC_0006 - RAS System Enhancement for Tempest JDE AR Camalot and GIS	RAS	107	113	119	-	-	-	-	-	-	-	-
Total		**6,364**	**29,182**	**14,003**	**6,804**	**18,496**	**10,831**	**73,293**	**9,354**	**37,532**	**35,263**	**145,530**

Summary - Initiative		FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
		Post Inflation Amount										
Infrastructure Preservation		40,842	66,153	58,700	105,575	78,867	68,192	75,407	77,062	66,870	60,794	62,994
Service Improvements		11,202	9,470	21,237	10,292	20,652	662	476	11,749	312	4,120	1,917
Current Growth		6,364	29,182	14,003	6,804	18,496	10,831	73,293	9,354	37,532	35,263	145,530
All Capital Categories		**58,408**	**104,805**	**93,941**	**122,671**	**118,015**	**79,685**	**149,177**	**98,166**	**104,714**	**100,178**	**210,441**

Proposed Resolution: Resolved that Council of The City of Red Deer approves the 2028-2037 Tax-Supported Capital Plan in principle in the amount of $1,181,793,493 dated October 13, 2026.

Fleet Projects

City Of Red Deer
Capital Plan Category (000's) - Fleet Capital Request - Total Organization

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Infrastructure Preservation	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2027_BRC_0022 - Transit Technology Replacement	TRN	54	5,104	-	-	-	-	-	-	-	-	-
2027_BRC_0023 - Fleet Fuel System	TRN	-	-	1,081	-	-	-	-	-	-	-	-
2025_BRC_0053 - Fleet Replacement	TRN	16,878	15,818	15,739	17,635	12,710	11,653	29,965	20,264	22,902	45,359	25,319
2025_BRC_0056 - Garage Shop Equipment	TRN	62	53	54	55	57	581	59	61	62	64	65
2025_BRC_0060 - Transit Bus Replacement - Conventional and Action Bus	TRN	2,756	2,894	10,635	11,166	5,025	5,276	5,540	5,817	6,108	6,413	6,734
Total		**19,749**	**23,868**	**27,509**	**28,857**	**17,791**	**17,510**	**35,564**	**26,142**	**29,072**	**51,836**	**32,119**

Summary - Initiative		FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
		Post Inflation Amount										
Infrastructure Preservation		19,749	23,868	27,509	28,857	17,791	17,510	35,564	26,142	29,072	51,836	32,119
All Capital Categories		**19,749**	**23,868**	**27,509**	**28,857**	**17,791**	**17,510**	**35,564**	**26,142**	**29,072**	**51,836**	**32,119**

Proposed Resolution: Resolved that Council of The City of Red Deer approves the 2028-2037 Fleet Capital Plan in principle in the amount of $290,267,889 dated October 13, 2026.

Land Projects

City Of Red Deer
Capital Plan Category (000's) - LandBank Capital Request
- Total Organization

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Current Growth	DPT	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
Budget Items		Post Inflation Amount										
2027_BRC_0014 - Land Remediation	LED	2,080	-	-	-	-	-	-	-	-	-	-
Total		**2,080**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Summary - Initiative		FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37
		Post Inflation Amount										
Current Growth		2,080	-	-	-	-	-	-	-	-	-	-
All Capital Categories		**2,080**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

No Proposed Resolution Required.

Prior Approved Capital Commitments

This section of the report addresses historical information for open capital projects. The columns include:

- Approved Budget: total budget approvals for each section or project.
- Expenditures Inception to Aug 2026: all funds expended for the section or project.
- Remaining Budget: mathematical calculation of Budget less Expenditures.
- Sept-Dec 2026: anticipated expenditures to December 2026.
- 2027 through 2030+: total anticipated expenditures to 2030+.
- Unspent: mathematical calculation of remaining budget less 2026-2030+ expenditures.
- Completion Date: the anticipated date of project completion.

Note: Unspent funds in a capital project can mean different actions at project close. Most often, surpluses are decommitted back to its funding source, generally to reserves. Unspent funds may also indicate that expenditures are anticipated in the longer term. This is most frequent in the case of annual programs. Land Bank surpluses flow to the land reserve, and these projects can be very long-term in nature.

Open Capital Commitments By Section - Tax, Fleet, and LandBank

Section	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Unspent
110 MAYOR & CITY MANAGER	234	34	200	200	-	-	-	-	-
125 REVENUE & ASSESSMENT	260	-	260	-	260	-	-	-	-
130 INFORMATION TECHNOLOGY	16,963	12,500	4,463	2,206	1,493	663	30	-	70
180 CITY CLERK	624	297	327	132	100	-	-	-	95
210 ENGINEERING	212,659	166,667	45,992	5,328	6,662	1,035	-	20,867	12,100
220 EMERGENCY SERVICES	6,584	3,701	2,882	1,156	1,097	31	-	-	599
250 STREET & TRAFFIC LIGHTS	3,602	2,608	994	402	15	-	-	-	578
280 PARKING FUND SECTION	33	-	33	31	2	-	-	-	-
296 SUBDIVISION FUND SECTION	93,707	28,329	65,378	289	360	360	380	51,080	12,909
300 FLEET & MATERIALS	110,178	65,350	44,828	6,597	9,331	7,375	7,593	-	13,932
310 PARKS & PUBLIC WORKS	110,953	67,473	43,480	16,541	21,212	1,761	-	-	3,966
335 STORM SEWER SYSTEM SECTION	25,158	15,825	9,333	3,777	1,843	-	-	-	3,712
490 POLICE ADMINISTRATION	1,313	1,040	272	158	114	-	-	-	0
501 FACILITIES & ASSET MANAGEMENT	68,162	59,520	8,642	2,214	3,761	100	-	-	2,567
800 PARKS	23,052	17,880	5,173	924	168	124	-	-	3,956
950 PROTECTIVE SERVICES	1,941	1,742	199	79	78	42	-	-	0
Total	**675,423**	**442,966**	**232,457**	**40,034**	**46,497**	**11,491**	**8,003**	**71,947**	**54,485**

110 MAYOR & CITY MANAGER											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2025	70449 City Hall Kitchen Ren	34	34	-	-	-	-	-	-	-	Dec-25
BY2026	70450 2026 CAPITAL BUDGET C	200	-	200	200	-	-	-	-	-	Dec-26
Total		**234**	**34**	**200**	**200**	**-**	**-**	**-**	**-**	**-**	

125 REVENUE & ASSESSMENT											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2025	70448 ASSESSMENT VALUATION	260	-	260	-	260	-	-	-	-	Dec-27
Total		**260**	**-**	**260**	**-**	**260**	**-**	**-**	**-**	**-**	

130 INFORMATION TECHNOLOGY											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2016	70158 EBA ARCHITECTURE	10,370	8,594	1,776	800	443	534	-	-	(0)	Dec-28
BY2022	70238 WEBSITE REV REDESIGN	650	134	517	167	250	100	-	-	0	Dec-28
BY2023	70244 ESRI MAPPING & GEOSPA	199	78	121	-	110	-	-	-	11	Dec-27
BY2024	70245 ES RADIO SYS INFRASTR	955	955	-	-	-	-	-	-	-	Dec-26
BY2023	70246 DATA ANALYTICS & BUSI	238	25	213	213	-	-	-	-	(0)	Dec-27
BY2024	70247 REDNET UPGRADES	898	643	255	166	88	-	-		0	Dec-27
BY2023	70248 RADIO SYS REPLACEMENT	28	-	28	-	-	-	-	-	28	Dec-26
BY2025	70249 2025 INFORMATION TECH	1,231	1,202	29	29	-	-	-	-	0	Dec-26
BY2025	70251 RADIO SYS REPLACEMENT	390	324	66	15	20	-	-	-	31	Dec-27
BY2025	70252 DATA ANALYTICS & BUSI	78	-	78	-	78	-	-	-	-	Dec-27
BY2026	70253 2026 INFORMATION TECH	1,292	544	747	547	201	-	-	-	-	Jun-27
BY2026	70254 REDNET NETWORK REFRES	110	-	110	20	30	30	30	-	-	Dec-29
BY2026	70255 STORAGE AREA NETWORK	524	-	524	250	274	-	-	-	-	Dec-27
Total		**16,963**	**12,500**	**4,463**	**2,206**	**1,493**	**663**	**30**	**-**	**70**	

180 CITY CLERK											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2025	70431 COUNCIL CHAMBERS TECH	624	297	327	132	100	-	-	-	95	Dec-27
Total		**624**	**297**	**327**	**132**	**100**	**-**	**-**	**-**	**95**	

210 ENGINEERING											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2019	11005 RM/FC PWS- ASPHALT&C	9,360	9,070	290	-	-	-	-	-	290	Dec-26
PRE2012	40148 AREA IMPROVEMENTS-KIN	90	-	90	-	-	-	-	-	90	
PRE2012	40154 32 ST & GAETZ AV INTE	15,104	15,000	104	-	-	-	-	104	-	

PRE2012	40190 NORTH HIGHWAY CONNECT	83,426	78,125	5,301	0	-	-	-	5,301	0	Dec-26
BY2017	40323 67 ST CORRIDOR IMP 67	12,197	12,198	(1)	-	-	-	-	-	(1)	
BY2023	40345 SOUTH EAST SECTOR TRA	25,904	24,280	1,624	-	-	-	-	-	1,624	Apr-27
BY2018	40416 RM/FC PROJ MGMT&ENG D	3,095	2,194	901	-	-	-	-	-	901	
BY2020	40441 2020 TRAFFIC CONTROL	2,018	1,789	228	-	-	-	-	-	228	Dec-26
BY2017	40443 NORTHLAND DR PROJECT	23,992	8,529	15,462	0	-	-	-	15,462	0	
BY2022	40454 2022 SIGNAL INFRA REP	839	741	98	0	-	-	-	-	98	Dec-26
BY2022	40455 2022 TRAFFIC CONTRL S	2,097	128	1,970	49	-	-	-	-	1,921	Dec-26
BY2022	40459 2022 MUNICIPAL 3RD PA	1,313	698	615	4	-	-	-	-	611	Dec-27
BY2023	40466 2023 TRAFFIC SAFETY I	193	182	11	0	-	-	-	-	11	Dec-26
BY2023	40469 2023 MUNICIPAL 3RD PA	1,547	332	1,214	-	-	-	-	-	1,214	
BY2024	40470 2024 TRAFFIC SAFETY I	212	154	58	18	-	-	-	-	40	Dec-26
BY2024	40471 2024 SIGNAL MODIFICAT	296	296	-	-	-	-	-	-	-	Dec-26
BY2024	40473 2024 MUNICIPAL 3RD PA	1,587	505	1,082	2	-	-	-	-	1,080	Dec-29
BY2025	40474 2025 TRAFFIC SAFETY I	144	67	76	76	-	-	-	-	(0)	Dec-26
BY2025	40475 2025 SIGNAL MODIFICAT	260	200	60	60	-	-	-	-	0	Dec-26
BY2025	40476 2025 SIGNAL INFRA REP	1,557	1,153	404	404	-	-	-	-	(0)	Dec-26
BY2025	40477 CAPSTONE DEV - 54AV E	5,148	3,763	1,386	334	1,052	-	-	-	(0)	Dec-28
BY2025	40478 CAPSTONE DEV - GREEN	1,972	1,129	843	523	320	-	-	-	0	Dec-28
BY2025	40479 30AVE/CARRINGTON DUAL	182	164	18	-	-	-	-	-	18	Dec-26
BY2025	40482 RDDA SOFTWARE UPGRADE	149	-	149	149	-	-	-	-	-	Dec-27
BY2025	40483 67 ST CORRIDOR - TAYL	104	98	6	0	-	-	-	-	6	Oct-26
BY2025	40484 2025 MUNICIPAL 3RD PA	1,557	-	1,557	-	-	-	-	-	1,557	Dec-26
BY2025	40485 ROW PURCHASE S0661	27	22	5	-	-	-	-	-	5	Dec-26
BY2026	40486 2026 ROAD/SIDEWALK PR	309	198	111	106	-	-	-	-	4	Dec-26
BY2026	40487 2026 STREET LIGHT INF	2,060	480	1,580	-	1,580	-	-	-	0	Dec-29
BY2026	40488 2026 NEW SIGNALS PROG	515	-	515	258	258	-	-	-	-	Dec-27
BY2026	40489 2026 TRAFFIC SAFETY I	155	-	155	58	97	-	-	-	-	Dec-27
BY2026	40490 2026 SIGNAL MODIFICAT	258	168	90	90	-	-	-	-	0	Dec-26
BY2026	40491 2026 SIGNAL INFRA REP	3,090	956	2,134	498	1,636	-	-	-	-	Dec-29
BY2026	40492 2026 TRAFFIC CONTROL	1,545	821	724	310	414	-	-	-	-	Dec-29
BY2026	40493 2026 MUNICIPAL 3RD PA	1,545	-	1,545	-	-	-	-	-	1,545	Dec-26
BY2025	40494 HWY 2A & TWN RD 391 (	619	98	521	183	330	-	-	-	8	Dec-29
BY2026	40496 TEASDALE DR EXT (PARE	1,191	-	1,191	-	156	1,035	-	-	-	
BY2026	40498 CAPSTONE DEV - REMAIN	3,090	362	2,728	2,073	655	-	-	-	-	Dec-29
BY2026	40499 CAPSTONE DEV - CRONQU	39	8	31	18	-	-	-	-	13	Dec-27
BY2026	40500 CAPSTONE DEV - LOOKOU	52	1	50	25	25	-	-	-	-	Dec-27
BY2017	48048 AREA1:HAZLETT LAKE OV	3,109	2,274	835	-	-	-	-	-	835	Dec-26
BY2025	48052 STORMWATER MODEL UPDA	135	62	74	74	-	-	-	-	-	Dec-26
BY2026	48053 TRUNK SW26 800M (750M	581	422	159	19	140	-	-	-	-	Dec-27
Total		**212,659**	**166,667**	**45,992**	**5,328**	**6,662**	**1,035**	**-**	**20,867**	**12,100**	

220 EMERGENCY SERVICES											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2022	70289 911 EMERGENCY COMM PR	1,544	821	723	-	723	-	-	-	0	Dec-27
BY2019	70313 2019 COMMUNICATIONS E	2,293	1,891	403	202	200	-	-	-	1	Dec-27
BY2021	70362 2021/22 FIRE RESCUE E	82	41	40	-	-	31	-	-	10	Dec-28
BY2023	70392 AHS CONTRACT NEGOTIAT	150	128	22	-	-	-	-	-	22	Dec-26
BY2023	70396 2023 FIRE RESCUE EQUI	201	170	31	-	-	-	-	-	31	Dec-26
BY2023	70406 2023 EMS EQUIPMENT	74	63	11	-	-	-	-	-	11	Dec-26
BY2023	70413 911 EMERGENCY COMM EQ	968	-	968	553	175	-	-	-	240	Dec-27
BY2025	70441 SUPPRESSION PPE 2025	332	332	0	-	-	-	-	-	0	Dec-26
BY2025	70442 FIRE RESCUE EQUP 2025	210	172	37	14	-	-	-	-	23	Dec-26
BY2026	70457 9-1-1 COMMUNICATION E	69	-	69	69	-	-	-	-	-	Dec-26
BY2026	70460 EMERG MEDICAL EQUIP 2	124	-	124	-	-	-	-	-	124	
BY2026	70466 FIRE RESCUE EQUIPMENT	113	-	113	62	-	-	-	-	52	Dec-26
BY2026	70469 SUPPRESSION PPE	425	83	342	257	-	-	-	-	85	Dec-26
Total		**6,584**	**3,701**	**2,882**	**1,156**	**1,097**	**31**	**-**	**-**	**599**	

250 STREET & TRAFFIC LIGHTS											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2025	23013 2025 ELECTRIC TRAFFIC LIGHTS	78	-	78	-	-	-	-	-	78	Dec-26
BY2025	23014 2025 ELECTRIC STREET LIGHTS	410	7	402					-	402	Dec-27
BY2012	21856 ST LIGHT CABLE REPL D	411	390	21	-	-	-	-	-	21	Dec-26
BY2019	22667 2019 TRAFFIC LT UPGRA	433	431	2	-	-	-	-	-	2	Dec-26
BY2020	22724 ST LIGHT REPL/UPGRADE	458	426	32	-	-	-	-	-	32	Dec-26
BY2020	22725 TRAFFIC LT REPL/UPGRA	127	82	45	-	-	-	-	-	45	Dec-26
BY2021	22786 ELP ST LT REPL/UGRD 2	841	462	379	362	15	-	-	-	3	Dec-26
BY2021	22787 ELP TRAF LT REPL/UPGR	155	161	(6)	-	-	-	-	-	(6)	Dec-26
BY2022	26660 RM/FC ELP-STANDARD ST	688	649	40	40	-	-	-	-	0	Dec-26
Total		**3,602**	**2,608**	**994**	**402**	**15**	**-**	**-**	**-**	**578**	

280 PARKING FUND SECTION											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2025	70440 2025 INL PARKING LOT	17	-	17	17	-	-	-	-	-	Dec-26
BY2026	70451 2026 PARKING LOT PRES	16	-	16	14	2	-	-	-	-	Dec-27
Total		**33**	**-**	**33**	**31**	**2**	**-**	**-**	**-**	**-**	

296 SUBDIVISION FUND SECTION											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
UNCLASS	30179 PARENT-SECTION 13/OVE	7,138	-	7,138	-	-	-	-	7,138	(0)	
UNCLASS	30183 QUEEN'S BUSINESS PK-P	42,030	485	41,544	121	160	160	160	40,944	(0)	
UNCLASS	30189 GARDEN HEIGHTS (PAREN	873	-	873	-	-	-	-	873	(0)	

UNCLASS	30193 RIVERLANDS COMMERCIAL	13,616	2,021	11,596	81	100	100	100	500	10,714	Dec-30
UNCLASS	30198 TIMBERLANDS PARENT	28,412	25,817	2,595	87	100	100	100	500	1,708	Dec-32
UNCLASS	30200 DOJAHN LANDS (PARENT)	1,125	-	1,125	-	-	-	-	1,125	(0)	
BY2022	30273 BUFFALO SITE DEVELOPM	513	6	507	-	-	-	20	-	487	Dec-29
Total		**93,707**	**28,329**	**65,378**	**289**	**360**	**360**	**380**	**51,080**	**12,909**	

300 FLEET & MATERIALS											
Budget Year	**Project Name**	**Approved Budget**	**Expenditures Inception to Aug 2026**	**Remaining Budget**	**Sept-Dec 2026**	**2027**	**2028**	**2029**	**2030+**	**Anticipated Surplus**	**Completion Date**
BY2016	10950 2016 FLEET PURCHASES	10,214	9,792	423	-	115	-	-	-	308	Dec-27
BY2018	10995 2018 FLEET REPLACEMEN	6,911	5,674	1,237	37	-	-	-	-	1,200	Dec-26
BY2019	11009 2019 FLEET GROWTH TAX	403	308	95	-	-	-	-	-	95	Oct-26
BY2019	11012 2019 FLEET REPLACEMEN	6,627	5,968	658	11	-	-	-	-	647	Dec-26
BY2020	11042 2020 FLEET REPLACEMEN	4,203	2,346	1,857	-	1,229	-	-	-	628	Dec-27
BY2021	61499 2021 FLEET/GARAGE SHO	262	229	33	0	-	-	-	-	33	Sep-26
BY2021	61500 2021 FLEET REPLACEMEN	2,811	2,506	305	0	-	-	-	-	305	Dec-26
BY2022	61501 2022 FLEET REPLACEMEN	6,969	5,309	1,660	0	-	-	-	-	1,660	Dec-26
BY2022	61502 2022 FLEET/GARAGE SHO	82	51	31	-	-	-	-	-	31	Sep-26
BY2021	61503 2021 FLEET GROWTH - T	199	136	63	-	-	-	-	-	63	Oct-26
BY2021	61505 2021 FLEET GROWTH - U	683	406	277	-	-	-	-	-	277	Oct-26
BY2022	61506 2022 FLEET GROWTH - T	121	-	121	-	-	-	-	-	121	Jan-26
BY2022	61529 2022 FLEET REPL EMS M	2,386	2,125	261	-	261	-	-	-	-	Dec-28
BY2022	61530 2022 FLEET GROWTH - U	400	-	400	-	400	-	-	-	-	Dec-28
BY2023	61551 FLEET FUEL SYSTEM	966	-	966	-	966	-	-	-	-	Dec-27
BY2023	61552 FLEET MANAGEMENT SYST	318	-	318	-	318	-	-	-	-	Dec-27
BY2023	61553 2023/24 FLT/GARAGE SH	97	16	81	2	20	59	-	-	0	Dec-28
BY2023	61554 2023/24 FLEET GROWTH	3,650	2,742	909	-	-	-	-	-	909	Mar-26
BY2023	61555 2023/24 FLEET GROWTH	1,565	893	672	270	50	-	-	-	352	Dec-27
BY2023	61556 2023-24 MULTI-YR FLT	8,323	7,755	568	0	-	568	-	-	0	Dec-28
BY2023	61557 2023/24 FLEET REPLACE	17,563	9,159	8,405	690	250	250	500	-	6,715	Dec-30
BY2023	61559 2023/24 FLT REP RIGHT	1,298	953	345	20	-	-	-	-	325	Dec-27
BY2025	61601 2025 FLEET REPLACEMEN	17,716	6,038	11,677	5,182	1,000	500	4,900	-	95	Dec-30
BY2025	61602 2025 GARAGE SHOP EQUI	130	16	113	-	50	63	-	-	0	Dec-28
BY2025	61603 2025 CT TRAILERS (FLE	231	73	158	0	158	-	-	-	0	Dec-27
BY2025	61604 2025 TRANSIT FLEET RE	1,060	-	1,060	75	200	200	585	-	-	Dec-29
BY2025	61605 TRANSIT BUS REPLACEME	1,018	62	956	-	956	-	-	-	0	Dec-27
BY2025	61606 2025 FLEET GROWTH-PAR	4,306	1,538	2,768	310	880	1,500	-	-	78	Dec-28
BY2025	61608 2025 FLEET GROWTH UTI	1,961	1,225	736	-	400	335	-	-	1	Dec-28
BY2026	61669 2026 FLEET FUEL SYSTE	550	-	550	-	550	-	-	-	0	Dec-27
BY2026	61670 2026 GARAGE SHOP EQUI	52	-	52	-	52	-	-	-	-	Dec-27
BY2026	61671 2026 TRANSIT TECHNOLO	88	-	88	-	88	-	-	-	-	Dec-27
BY2026	61672 2026 TRANSIT FLEET RE	1,060	30	1,030	-	-	-	940	-	90	Dec-30
BY2026	61673 2026 TRANSIT BUS REPL	5,957	-	5,957	-	1,389	3,900	668	-	0	Dec-30
Total		**110,178**	**65,350**	**44,828**	**6,597**	**9,331**	**7,375**	**7,593**	**-**	**13,932**	

310 PARKS & PUBLIC WORKS											
Budget Year	**Project Name**	**Approved Budget**	**Expenditures Inception to Aug 2026**	**Remaining Budget**	**Sept-Dec 2026**	**2027**	**2028**	**2029**	**2030+**	**Anticipated Surplus**	**Completion Date**
BY2014	10932 SNOW STORAGE SITE	4,272	3,345	927	-	-	-	-	-	927	Dec-26
BY2020	11056 2020 SNOW DUMP SEDIME	662	537	125	-	-	-	-	-	125	Dec-26
BY2021	11068 2021 DEVELOPMENT AGRE	36	7	29	-	-	-	-	-	29	Dec-26
BY2022	11070 2022 PAVED ROADWAY NE	479	379	100	100	-	-	-	-	0	Dec-26
BY2022	11079 2022 DEVELOPMENT AGRE	37	-	37	-	-	-	-	-	37	Dec-26
BY2022	11080 2022 GUARDRAILS RETAI	201	201	0	0	-	-	-	-	0	Dec-26
BY2023	11082 2023 Infra Preservati	7,338	5,111	2,227	2,064	145	-	-	-	18	Dec-27
BY2023	11106 2023 Bridge Rehabilit	4,618	4,569	49	49	-	-	-	-	0	Dec-26
BY2024	11113 2024 Infra Preservati	15,791	14,397	1,394	909	320	126	-	-	38	Dec-28
BY2023	11139 2024 BRIDGE REHAB	19,702	16,382	3,320	3,320	-	-	-	-	0	Dec-26
BY2025	11140 2025 WASHROOMS &PICNI	311	3	308	150	158	-	-	-	-	Dec-27
BY2025	11141 2025 PPW PRESERVATION	2,073	647	1,426	618	704	103	-	-	1	Dec-28
BY2025	11152 2025 BRIDGE REHABILAT	18,474	7,305	11,169	-	9,961	-	-	-	1,208	Dec-27
BY2025	11153 2025 PARKS FACILITIES	628	200	428	411	17	-	-	-	0	Dec-27
BY2025	11156 2025 PAVED NETWORK RO	7,266	6,454	812	562	250	-	-	-	0	Dec-26
BY2026	11161 2026 ALTO RESTE CEM C	251	-	251	-	-	-	-	-	251	Dec-26
BY2026	11162 2026 PARK LAND ACQUIS	2,060	-	2,060	2,060	-	-	-	-	-	Dec-26
BY2026	11163 2026 PARKS MAJOR AMEN	2,650	8	2,641	1,022	1,620	-	-	-	-	Dec-28
BY2026	11167 2026 RD CEMETERY PRES	258	-	258	-	-	258	-	-	-	Dec-28
BY2026	11168 2026 PARKS AND FACILI	670	10	660	-	660	-	-	-	-	Dec-27
BY2026	11171 2026 PPW PRESERVATION	1,988	24	1,964	782	938	244	-	-	0	Dec-28
BY2026	11182 2026 BRIDGE REHAB AND	5,871	10	5,861	-	5,854	6	-	-	0	Dec-28
BY2026	11183 2026 PARKS FACILITIES	1,737	305	1,433	340	584	509	-	-	-	Dec-28
BY2026	11194 2026 PAVED ROADWAY NE	7,210	3,801	3,409	3,409	-	-	-	-	-	Dec-26
BY2026	11202 2026 FLEET GPS AVL SY	515	-	515	-	-	515	-	-	-	Dec-28
BY2026	11203 HIGHLAND GREEN ESCARP	155	-	155	154	-	-	-	-	0	Dec-26
BY2019	40422 RM/FC GREENWAY DEVT -	408	33	375	-	-	-	-	-	375	Dec-26
BY2019	40423 RM/FC GREENWAY DEVT -	265	-	265	-	-	-	-	-	265	Dec-26
BY2019	40424 RM/FC UPGRADES LIGHTI	1,147	194	953	309	-	-	-	-	644	Dec-26
BY2016	61326 2016 CPR PED BR ASSES	3,834	3,551	283	283	-	-	-	-	0	Dec-26
BY2023	70388 2024 ANNEXATION RAIL	48	-	48	-	-	-	-	-	48	Dec-26
Total		**110,953**	**67,473**	**43,480**	**16,541**	**21,212**	**1,761**	**-**	**-**	**3,966**	

335 STORM SEWER SYSTEM SECTION											
Budget Year	**Project Name**	**Approved Budget**	**Expenditures Inception to Aug 2026**	**Remaining Budget**	**Sept-Dec 2026**	**2027**	**2028**	**2029**	**2030+**	**Anticipated Surplus**	**Completion Date**
BY2021	81355 2021 WESTERNER STORMW	2,115	2,109	5	-	-	-	-	-	5	Dec-26
BY2021	81357 2021 CIVIC YARDS FLOO	1,654	1,642	11	-	-	-	-	-	11	Dec-26
BY2021	81359 2021 STORM PIPE RE-LI	1,972	1,943	29	-	-	-	-	-	29	Dec-26
BY2023	81458 2023 STORM INFR ANNUA	1,392	752	640	-	-	-	-	-	640	Dec-26
BY2024	81607 2024 STORM INFRASTRUC	4,662	4,003	659	-	-	-	-	-	659	Dec-26
BY2025	81629 2025 STORM INFR - ANN	4,847	3,951	897	499	-	-	-	-	397	Dec-26
BY2025	81634 2025 STORM INFRA ONE	1,313	253	1,060	27	986	-	-	-	47	Dec-26
BY2025	81682 2025 DEVELOPMENT SERV	151	-	151	-	-	-	-	-	151	Dec-27

BY2026	81714 2026 STORM INFRASTRUC	6,942	1,172	5,771	3,251	857	-	-	-	1,663	Dec-27
BY2026	81762 2026 DEV SERVICING -	111	-	111	-	-	-	-	-	111	Dec-27
Total		**25,158**	**15,825**	**9,333**	**3,777**	**1,843**	**-**	**-**	**-**	**3,712**	

490 POLICE ADMINISTRATION											
Budget Year	**Project Name**	**Approved Budget**	**Expenditures Inception to Aug 2026**	**Remaining Budget**	**Sept-Dec 2026**	**2027**	**2028**	**2029**	**2030+**	**Anticipated Surplus**	**Completion Date**
BY2023	70390 2023 RCMP BUILDING RE	625	625	-	-	-	-	-	-	-	Dec-26
BY2023	70420 MPS IM &SAFETY EQUIP	408	256	152	152	-	-	-	-	0	Dec-26
BY2025	70436 2025 MPS INFR&MAIN -	83	77	6	6	-	-	-	-	0	Dec-27
BY2025	70439 2025 MPS BUILDING REN	104	24	80	0	80	-	-	-	-	Dec-27
BY2026	70453 2026 MPS INFRA MAINTE	41	22	19	-	19	-	-	-	(0)	Dec-27
BY2026	70454 2026 MPS BUILDING REN	52	36	15	-	15	-	-	-	0	Dec-27
Total		**1,313**	**1,040**	**272**	**158**	**114**	**-**	**-**	**-**	**0**	

501 FACILITIES & ASSET MANAGEMENT											
Budget Year	**Project Name**	**Approved Budget**	**Expenditures Inception to Aug 2026**	**Remaining Budget**	**Sept-Dec 2026**	**2027**	**2028**	**2029**	**2030+**	**Anticipated Surplus**	**Completion Date**
BY2020	11055 2020 FACILITY MGMT (P	163	163	0	-	-	-	-	-	0	Sep-26
UNCLASS	61166 2009 MEMORIAL CENTRE	2,718	2,710	8	0	-	-	-	-	8	Sep-26
BY2022	61306 RPC INFRA MAINT - PAR	124	124	-	-	-	-	-	-	-	Sep-26
BY2019	61430 GH DAWE CENTRE ENHANC	40,157	40,157	-	0	-	-	-	-	(0)	Sep-26
BY2019	61440 2019 MUSEUM ENHANCEME	516	398	118	-	-	-	-	-	118	Sep-26
BY2021	61477 2021 MUSEUM PRESERVAT	113	44	70	-	-	-	-	-	70	Sep-26
BY2021	61482 2021 FAC CONDITION &	16	7	9	-	-	-	-	-	9	Sep-26
BY2022	61490 2022 JJ GAETZ HOUSE P	641	571	69	61	-	-	-	-	9	Dec-26
BY2022	61493 2022 CRONQUIST HOUSE	161	161	0	-	-	-	-	-	0	Sep-26
BY2023	61531 SHC PRESERVATION PARE	12,963	11,817	1,146	406	17	-	-	-	723	Dec-26
BY2025	61609 2025 RECREATION FACIL	768	293	475	26	348	-	-	-	101	Dec-26
BY2025	61617 2025 NEIGHBORHD FACLI	513	426	87	49	10	-	-	-	28	Dec-26
BY2025	61624 2025 CIVIC FACILITIES	1,246	192	1,054	96	403	-	-	-	555	Dec-26
BY2025	61627 2025 CIVIC FACILITIES	2,452	1,725	728	103	185	-	-	-	440	Dec-26
BY2025	61634 2025 COMUNTY DEVELPMN	654	44	610	156	339	100	-	-	15	Dec-26
BY2026	61639 2025 RECREATION FACIL	830	283	548	-	470	-	-	-	77	Dec-26
BY2026	61645 2025 NEIGHBOURHOOD FA	1,310	75	1,235	574	606	-	-	-	55	Dec-26
BY2026	61652 2026 MEMORIAL CENTRE	206	0	206	-	206	-	-	-	-	Dec-26
BY2026	61653 2025 CIVIC FACILITIES	438	132	306	189	67	-	-	-	50	Dec-26
BY2026	61656 2025 CIVIC FACILITIES	1,566	192	1,374	554	517	-	-	-	304	Dec-27
BY2026	61663 2025 COMMUNITY DEVELO	144	-	144	-	144	-	-	-	-	Dec-26
BY2026	61666 2025 COMMUNITY DEVELO	464	8	455	-	450	-	-	-	5	Dec-26
Total		**68,162**	**59,520**	**8,642**	**2,214**	**3,761**	**100**	**-**	**-**	**2,567**	

800 PARKS											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2023	11109 Infrastructure Enhanc	330	146	184	60	-	124	-	-	(0)	Dec-27
BY2023	11112 2023 Community Playgr	500	500	0	-	-	-	-	-	0	Dec-26
BY2016	61143 NEW PARK LAND - PAREN	3,607	1,526	2,081	-	-	-	-	-	2,081	Dec-26
BY2022	61308 RIVER BEND CAPITAL -	36	19	17	-	-	-	-	-	17	Dec-26
BY2016	61333 2016 NE HIGH SCH SITE	399	244	155	-	-	-	-	-	155	Dec-25
BY2016	61338 2016 RIVER BEND REC A	1,875	1,848	26	-	-	-	-	-	26	Dec-25
BY2021	61352 PARKS MAJOR AMENITIES	2,298	2,238	60	60	-	-	-	-	(0)	Dec-26
BY2020	61353 PARKS SIGN CAPITAL RE	343	205	138	85	54	-	-	-	0	Dec-27
BY2020	61354 NATURAL AREA/SLOPE-PA	102	102	(0)	-	-	-	-	-	(0)	Dec-26
BY2017	61373 2017 GAETZ LAKE SANCT	507	425	82	-	-	-	-	-	82	Dec-26
BY2020	61447 RIVERSIDE MEADOWS - P	534	266	268	268	-	-	-	-	-	Dec-26
BY2020	61464 2020 RECREATION AMENI	905	319	586	-	-	-	-	-	586	Dec-27
BY2021	61470 2021 HERITAGE /WASKAS	690	686	4	-	-	-	-	-	4	Dec-25
BY2022	61494 2022 LIONS CAMPGROUND	107	9	98	98	-	-	-	-	0	Dec-26
BY2022	61497 2022 HERITAGE /WASKAS	21	21	0	-	-	-	-	-	0	Dec-25
BY2021	61512 PARK LAND ACQUISITION	10,100	9,171	929	97	-	-	-	-	832	Dec-26
BY2021	61513 2021 PARK LOT OVERLAY	75	11	64	63	-	-	-	-	0	Dec-26
BY2021	61515 2021 KWNC & ALLEN BUN	-	1	(1)	-	-	-	-	-	(1)	Dec-26
BY2021	61519 PARKS SIGN REPLACEMEN	113	-	113	56	56	-	-	-	-	Dec-27
BY2022	61521 2022 ASPHALT COURT OV	47	-	47	-	-	-	-	-	47	Dec-25
BY2022	61522 REC AMENITY - NEW PAR	257	132	125	0	-	-	-	-	125	Dec-26
BY2022	61523 2022 KWNC & ALLEN BUN	91	12	79	79	-	-	-	-	0	Dec-26
BY2022	61524 PARKS SIGN REPLACEMEN	115	-	115	58	58	-	-	-	-	Dec-27
Total		**23,052**	**17,880**	**5,173**	**924**	**168**	**124**	**-**	**-**	**3,956**	

950 PROTECTIVE SERVICES											
Budget Year	Project Name	Approved Budget	Expenditures Inception to Aug 2026	Remaining Budget	Sept-Dec 2026	2027	2028	2029	2030+	Anticipated Surplus	Completion Date
BY2017	70230 PHYSICAL SECURITY INF	1,776	1,742	34	34	-	-	-	-	0	Dec-26
BY2025	70447 PHYSICAL SECURITY INF	81	-	81	45	36	-	-	-	-	Dec-27
BY2026	70452 PHYSICAL SECURITY INF	84	-	84	-	42	42	-	-	-	Dec-28
Total		**1,941**	**1,742**	**199**	**79**	**78**	**42**	**-**	**-**	**0**	

Capital Projects Reduced, Deferred, or Eliminated

All municipalities must prioritize capital projects. Because capital funding and delivery capacity are limited, some projects may need to be reduced, deferred, or removed from the Capital Budget and Plan. Common reasons for these changes are outlined below.

1. Financial constraints are the most common reason for reducing, deferring, or eliminating projects. The City of Red Deer faces similar funding choices as other organizations and must respond in a disciplined way.
2. Inflation and escalating costs that rise faster than anticipated can lead to a decision to defer or cancel a project.
3. Strategic priorities can change over time, and existing projects can evolve or become unnecessary.
4. Slower population or development growth may indicate that projects can be delayed.
5. Capacity and resource constraints can limit the amount of work a municipality can complete.
6. Technology changes may affect how a project is delivered or reduce the need for capital support.

The next two pages list the capital projects that have most recently been deferred, delayed, or removed from The City's capital plans. Dollar amounts are shown in whole dollars and have not been rounded.

These items are included so Council and the public can see which projects are not being brought forward for consideration as part of the 2027 Capital Budget and 10-Year Capital Plan.

Capital Projects Not Funded																
CATEGORY (LAYER	**REMOVED / REDUCED**	**DEPT**	**PROJECT TITLE**	**REASON FOR EXCLUSION, DEFERRAL AND/OR REDUCTION**	**PRIOR TO 2027**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**2033**	**2034**	**2035**	**2036**	**ALL YEARS**
IP	Reduced	PPW	**Paved Roadway Network Management**	Reduced from 2025 - 2027 due to financial pressure. Project was reduced from $17 mil to $7 mil in 2027	20,254,000	11,282,000										31,536,000
FG	Removed	PPW	**UEBC Storage Facility**	The project was considered for 2027 but was ultimately not advanced as part of the budget process due to competing priorities and cost-saving measures.		25,000										25,000
IP	Deferred		**Lions Campground Preservation**	The project was considered for 2027 but was ultimately not advanced as part of the budget process due to competing priorities and cost-saving measures.				620,000								620,000
FG	Removed	PPW	**PPW Satelite Building Function Design Study**	The project was considered for 2027 but was ultimately not advanced as part of the budget process due to competing priorities and cost-saving measures.		100,000										100,000
FG	Removed	PPW	**R/R exisiting salt brine system**	The project was considered for 2027 but was ultimately not advanced as part of the budget process due to competing priorities and cost-saving measures.		400,000										400,000
CG	Removed	PPW	**Sidewalk Plow x3**	The project was considered for 2027 but was ultimately not advanced as part of the budget process due to competing priorities and cost-saving measures.		1,000,000										1,000,000
IP	Deferred	PPw	**Parking Lot Overlays**	The project was deferred from the 2027 budget to support cost savings and allow staff to focus on completing outstanding capital projects from prior years.		75,000										75,000
IP	Deferred	PPW	**Parks Major Amenity**	The project was deferred from the 2027 budget to support cost savings and allow staff to focus on completing outstanding capital projects from prior years.		850,000										850,000

Capital Projects Not Funded																
CATEGORY (LAYER	REMOVED / REDUCED	DEPT	PROJECT TITLE	REASON FOR EXCLUSION, DEFERRAL AND/OR REDUCTION	PRIOR TO 2027	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	ALL YEARS
FG	Removed	PPW	Downtown Micro Dog Park and Northside	The project was considered for 2027 but was ultimately not advanced as part of the budget process due to competing priorities and cost-saving measures.	200,000											200,000
SI	Removed	PPW	GPS AVL System	The project was considered for 2027 but was ultimately not advanced as part of the budget process due to competing priorities and cost-saving measures. ue to timing, the potential savings were not formally estimated.		75,000										75,000
	Deferred	PPW	IWPS Shop Facility Replacement (Behind Servus)	Removed as cost saving measure. Facility is operating beyond the end of its service life. Due to timing, the potential savings were not formally estimated.Due to timing, the potential savings were not formally estimated.	500,000			(500,000)								-
SI	Removed	PPW	Downtown Skate Park & Youth Zone	Removed at 2020 budget due to financial pressure	100,000											100,000
IP	Reduced	PPW	Bridge Rehabilitation	Reduced in 2027-29 and partially deferred to 2030. Extended service life through increased inspection and monitoring.		7,225,000	700,000	22,125,000	(21,870,000)							8,180,000
SI	Removed	SHC	Recreation Facilities Service Improvements - Collicutt Centre			290,000		14,700,000								14,990,000
CA	Removed	SHC	Recreation Facilities Service Improvements - Multi-Use Aquatics Centre		93,621,000	-										93,621,000
SI	Removed	MPS	P10 Secure Fencing	Excluded - pending engineering assessment and refinement of project scope and costs.		60,000										60,000
SI	Removed	MPS	Police and Emergency Services Building	Removed due to financial constraints and not anticipated within the next 10 years.						158,000	1,573,000					1,731,000
IP	Deferred	MPS	Operational Camera Replacement	Deferred by one year to align with the revised implementation timeline and equipment lifecycle. Original replacement schedule shifted from 2029-2035 to 2030-2036.				(20,000)	20,000	20,000	40,000	40,000	20,000	20,000	20,000	160,000
			Total Deferrals or Reduct (in 000s)		114,675,000	21,382,000	700,000	36,925,000	(21,850,000)	178,000	1,613,000	40,000	20,000	20,000	20,000	153,723,000

THE CITY OF Red Deer

BUDGET 2027